

FIBRA Macquarie México Investor Presentation 3<sup>rd</sup> Quarter 2017

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Unless otherwise stated all information presented here in is as of September 30, 2017.



FIBRA Macquarie, a premier owner of Mexican industrial and retail real estate, has provided consistently strong operational and financial performance by putting its customers first. Its institutional management expertise and best in class internal property management platform drives value by unlocking growth opportunities.



## **Demonstrated Growth Since IPO**



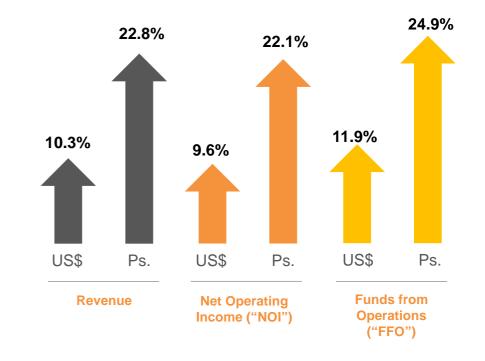
Disciplined approach to capital deployment ensures high-quality portfolio

#### Gross Leasable Area ("GLA") growth since IPO: + 39.0%



Delivering solid financial results

CAGR since IPO (December 2012)



1 Excludes any earn-out payments; 2 Including dispositions; 3 Organic growth using existing land on currently owned properties net of adjustments to GLA



## **The FIBRA Macquarie Opportunity**

- **1.** High Quality Portfolio in Prime Industrial and Consumer Markets
- 2. Scalable Internal Property Administration Platform
- **3.** Strong Track Record of Disciplined Capital Deployment
- 4. Consistently Strong Operational and Financial Performance
- **5.** Repositioned Balance Sheet and Strong Cash Flow
- 6. Experienced Management Supported by Quality Institutional Platform





### High Quality Portfolio in Prime Industrial and Consumer Markets

## High Quality Portfolio in Prime Industrial and Consumer Markets



75.9%<sup>1</sup> of rents are US \$ denominated

#### **Diversified Portfolio**

 Owning both Industrial and Retail assets provides greater growth opportunity; NOI is 83% industrial and 17% retail

#### **Local Expertise**

 Expanded network of local real estate professionals with extensive market knowledge

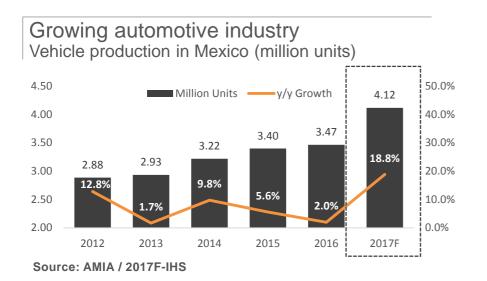
#### **Key Market Presence**

 Industrial assets in strategic manufacturing markets and retail assets in high density urban areas

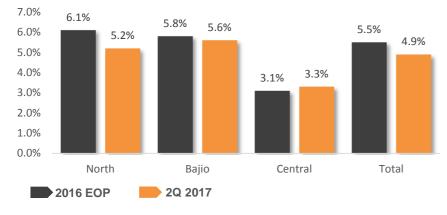


1. Results for the nine retail properties held through a 50/50 joint venture with Grupo Frisa are shown on a proportionally combined basis. 2. Mexico City Metropolitan Area (MCMA). Note: Map Includes nine retail joint venture properties at 100%.

## Strong Demand for Industrial Real Estate in Mexico



Industrial real estate availability in our key markets is mainly decreasing...

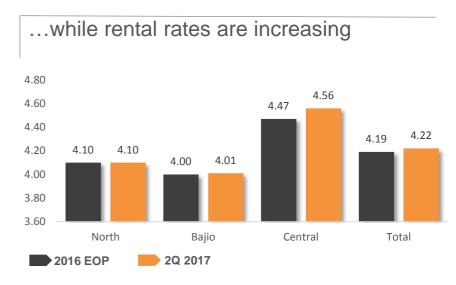


Source: Jones Lang LaSalle

Growing automotive industry Mexico LTM Production vs US LTM Total Vehicle Sales 3.68 20.00 3.80 17.94 3.70 17.66.00 3.60 16.00 3.50 3.40 14.00 3.30 12.00 3.20 3.10 10.00 Jan-16 Feb-16 Mar-16 Jun-17 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Feb-17 Mar-17 Apr-17 May-17 Mexico LTM Production (Million Units)







Source: Jones Lang LaSalle





## **Industrial Portfolio**





#### Well positioned to support Mexico's

to support Mexico's manufacturing and global export business

	North	Bajio	Central	Other	Total
Number of Buildings	216	26	30	1	273
Number of Customers	293	34	60	2	389
Square Meters GLA '000s	2,432.9	333.3	215.5	17.9	2,999.6
Occupancy	91.6%	97.4%	92.5%	100.0%	92.4%
% Annualized Base Rent ("ABR")	80.4%	10.9%	7.9%	0.7%	100.0%
% of ABR in USD\$	96.1%	70.1%	84.0%	100.0%	92.3%
Avg. Monthly US\$ Rent per Leased sqm <sup>1</sup> EOQ	\$4.61	\$4.30	\$5.10	\$5.22	\$4.61

1. FX rate:18.1979 as of September 30, 2017

## **Select Industrial Properties**





Reynosa

High Quality Portfolio in Prime Industrial and Consumer Markets /10



Reynosa

## Industrial Portfolio Strengths



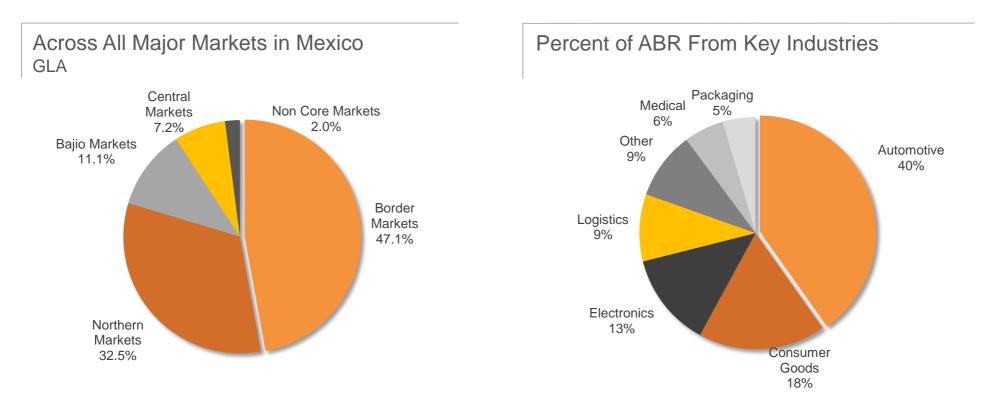


73.4% of annualized base rents from light- manufacturing which typically have high switching costs	Customer focused internal property management platform, located close to customers and able to respond quickly to their needs
92.3% of rents denominated in US\$ - this has been stable since IPO despite significant US\$	Local team of real estate professionals with market expertise provides competitive

appreciation and are subject to annual increase

advantage





Top 10 industrial customers represent approximately 26% of industrial portfolio's ABR and have a weighted average lease term of 4.0 years

Opportunity to further diversify in other industries such as aerospace, medical devices and logistics

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#### 11.7 12.0 10.1 10.0 8.5 7.2 8.0 5.9

14.0

12.0

10.0

8.0

6.0

4.0

2.0

0.0

## Mexico medical device output (US\$bn)

6.3%

2015-2020 CAGR

25.6

2020E

Source: Statista, Ministry of Economy 2015/2016

18.9

2015A

## **Emerging industries gaining traction: e-commerce-driven** distribution/logistics, medical device, and aerospace manufacturing

Highlights

30.0

25.0

20.0

15.0

10.0

5.0

0.0

01

- Logistics and distribution growth driven by increasing e-• commerce and growing middle-class
- Medical device industry forming clusters in Northern • markets such as Ciudad Juárez
- More than 300 aerospace companies already have a • presence in Mexico (80% manufacturing / 20% services)



2021E

2016F





Mexico e-commerce revenue (US\$bn)



## Strong Market Fundamentals Support Industrial Demand



## Positive Mexican Market Fundamentals Help Deliver Solid Leasing Results

#### Strong Demand for Industrial Space<sup>1</sup>

- Average net absorption of 2.4 million sqft LTM
  - Mexico City: 654,372 sqft
  - Monterrey: 289,007 sqft
  - Querétaro: 262,235 sqft
  - Tijuana: 180,362 sqft
  - Juárez: 153,149 sqft
- Average 5 months to exhaust new supply

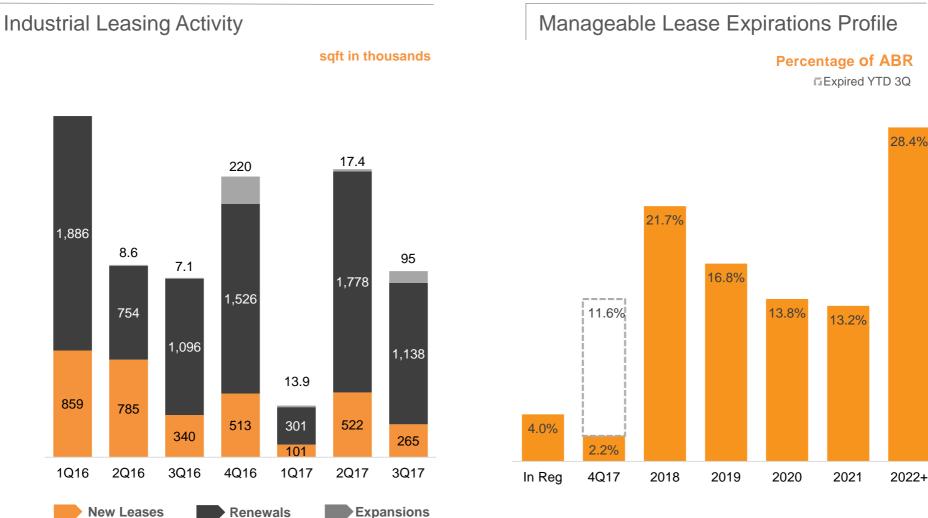
#### **FIBRA Macquarie's Performance**

- 105 new & renewed leases LTM
- 3Q 2017 Occupancy EOP 92.4%
- Expansions and new development properties underway
- 2.2% of leases expiring in fourth quarter of 2017
- 90.6% of industrial leases are triple net

1. Source: Datoz as of September 30, 2017



## Solid Leasing Volume and Manageable Expiration Profile: Industrial



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City Shops Valle Dorado, MCMA

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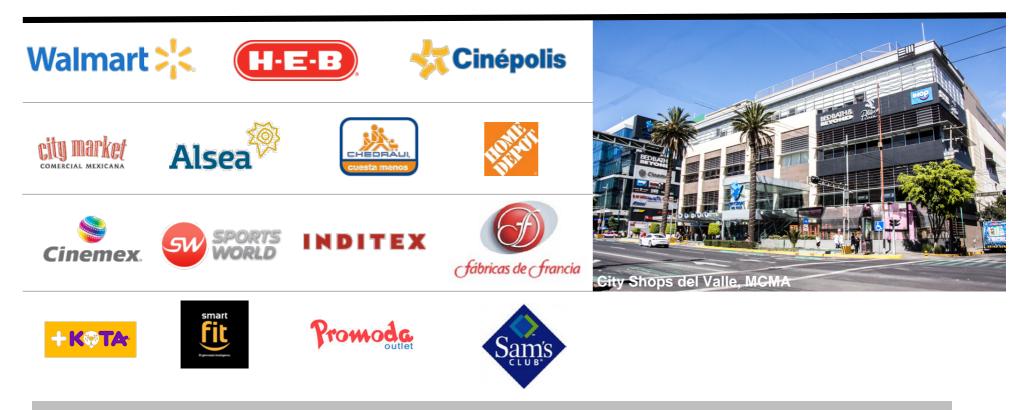




High Quality Portfolio in Prime Industrial and Consumer Markets /16



A Diversified Mix of High Quality Customers



Top 10 retail customers represent approximately 46% of the retail portfolio's ABR and have a remaining weighted average lease term of 6.4 years

## Well-positioned Retail Portfolio



Attractive Demographics in Mexico<sup>1</sup>

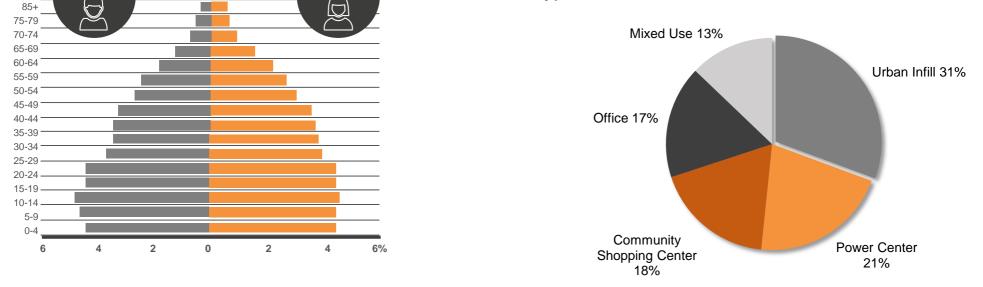
48.6%

Years

- Population of 119.5m with a high concentration in the ages entering the workforce
- Average age 27.0 years vs world average age of 30.1 years
- Estimated annual population growth of 1.4%
- Per ANTAD, total sales to increase 6.5% in 2017

Shopping centers with necessity-based tenants located primarily in top markets in Mexico<sup>2</sup>

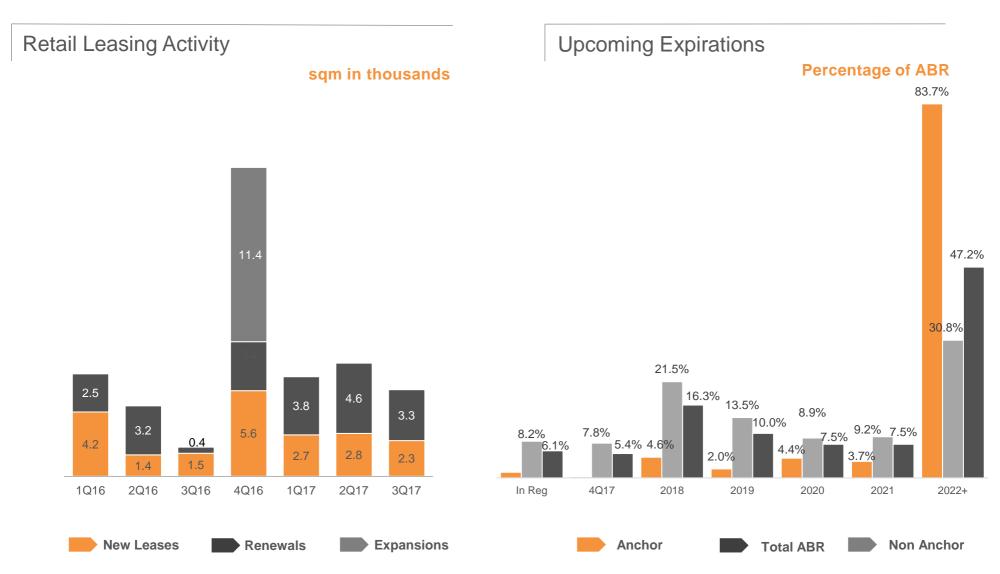
- 87.2% of ABR from assets located in top 3 retail markets in Mexico (MCMA, Guadalajara and Monterrey)
- 100% of FIBRA Macquarie's shopping centers anchored by major brand retailer
- Defensively positioned by being focused in major metro areas and anchored by necessity-based type tenants



I. Source from Instituto Nacional de Estadística y Geografía ("INEGI") estimations of 2015 population 2. % of annualized base rent

51.4%

## Solid Leasing Volume and Manageable Expiration Profile: Retail



High Quality Portfolio in Prime Industrial and Consumer Markets / 19

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## Scalable Internal Property Administration Platform



## Scalable Internal Property Administration Platform



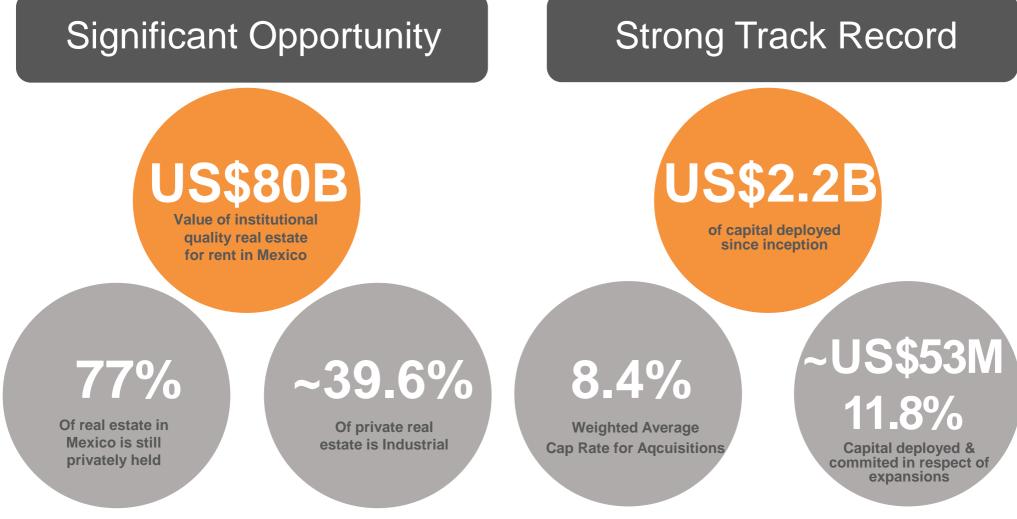
Internal property administration platform provides an advantage in terms of costs, scalability and ability to better service customers



### Strong Track Record of Disciplined Capital Deployment

## Fragmented Market Provides Growth Opportunities





## Expertise and assets in two segments allows for greater growth opportunities

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Source: FIBRA Macquarie estimates based on data sourced from JLL, ANTAD and CBRE

#### Disciplined capital deployment at attractive cap rates

Strong Track Record of Disciplined Capital Deployment / 23

## Vertically Integrated Platform to Drive Organic and External Growth



#### **Proactive Asset Management**

	Maximize Rents	<ul> <li>Prudent investment in existing properties</li> </ul>				
		Superior customer service from industrial administration platform				
Organic Increase Retentio	Increase Retention	Control operating expenses				
	Increase Occupancy	<ul> <li>Maintain our properties with high quality standards</li> </ul>				

## Solid Pipeline of Opportunities

		<ul> <li>Well-established relationships provide ongoing pipeline</li> </ul>				
Acquisition External &	Broad investment universe allowing for selective deployment of capital					
	<ul> <li>Industrial: Well-located manufacturing and distribution buildings in key markets that complement portfolio</li> </ul>					
		<ul> <li>Retail: Focus on properties in growing markets with favorable demographics and traffic</li> </ul>				
Expansion	Expansions	Opportunistic expansions at existing properties to address customer needs				
	Development	Selective development opportunities, with managed risk profile				

## **Proactive Asset Management**



#### US\$22.5m of expansion and development delivered or in progress YTD 2017

Market / Shopping Center	# of Projects	Investment Type	Additional GLA ('000 sqft)	Investment (USDe\$ '000s)	Weighted Avg. Estimated NOI Yield <sup>4</sup>	% of Completion	Expected	Weighted Avg. # months under development	Weighted Avg. Original Lease Term (yrs)	Occupancy as of 3Q17 EOP
2014			126	\$7,301	11.8%				10	100%
Industrial	3		126					8	10	100%
Matamoros		Expansion	30			100%	3Q14			100%
Querétaro		Expansion	47			100%	3Q14			100%
Querétaro		Expansion	49			100%	4Q14			100%
2015	3		92					10	6	100%
Industrial	3		92					10	6	100%
Ciudad Juárez		Expansion	48			100%	1Q15			100%
Puebla		Expansion	29			100%	2Q15			100%
Los Mochis		Expansion	15	1 / -		100%	3Q15			100%
2016	11		414					8	10	100%
Industrial	7		281	* - / -				8	9	100%
Mexicali		Expansion	13			100%	1Q16			100%
Monterrey		Expansion	31			100%	1Q16			100%
Monterrey		Expansion	9			100%	2Q16			100%
Querétaro		Expansion	7			100%	3Q16			100%
Reynosa		Expansion	5			100%	4Q16			100%
Nogales		Expansion	215			100%	4Q16			100%
Tijuana		Expansion	2			100%	4Q16			100%
Retail	4		133					8	11	100%
San Roque <sup>1</sup>		Expansion	7			100%	1Q16			100%
San Roque 1		Expansion	12			100%	1Q16			100%
Power Center Tecamac		Expansion	73			100%	2Q16			100%
Multiplaza Tuxtepec		Expansion	41	\$2,111		100%	3Q16	7	9	100%
2017	11		469			_	_	7	<u> </u>	69%
Industrial	9		442	+ - /					9	71%
Completed	5	- ·	313			1000/	0017	7	10	59%
Ciudad Juárez		Expansion	55			100%	2Q17			0%
Reynosa		Development	145 17			100% 100%	2Q17			50%
Puebla Puebla		Expansion				100%	2Q17 2Q17			100% 100%
		Expansion	10							
Monterrey 2	4	Expansion	85			100%	3Q17	7	8	100%
In Progress	4	E-manual and	130			0.00/	4Q17	1	8	100%
Querétaro		Expansion	14			90%				100%
Querétaro		Expansion	14 37			70% 10%	1Q18 1Q18			100% 100%
Guadalajara Hermosillo		Expansion	37			10%	1Q18 4Q17			
Retail	2	Expansion	26			90%	4017	11	6	100% 49%
	2							11	6	
In Progress Magnocentro (MCMA) <sup>3</sup>	2	Expansion & Enhanc	26			070/	4017	11	b	49%
City Shops Valle Dorado (MCMA)						97%	4Q17			100%
	20	Expansion	24			92%	4Q17	0	9	18%
Grand Total	28 5		1,100	\$54,112	11.8%			8	9	87%

1. Expansion financed by customer 2. Stabilized expansion included as part of portfolio acquisition. 3. Represents 100% of total investment for 50/50 joint venture owned assets. 4. The NOI yield is presented on the basis of the agreed upon terms for the expansion or development and does not reflect actual NOI yield received, which amounts may differ from the agreed upon terms

Note: There is no guarantee FIBRA Macquarie will pursue any of the potential expansions or developments described herein, or if such an expansion or development is pursued, that FIBRA Macquarie will be successful in executing it. In addition, there can be no assurance the expansions or developments will be available or achieved on the terms described herein or otherwise or that any expansion or development performs as expected.



## **Proactive Asset Management**







Significant expansion for Belden de Sonora demonstrates proactive • approach to asset management and customer service

- Manufacturer of signal transmission solutions in communications technology
- Existing FIBRA Macquarie customer leasing 392k sqft building in Nogales
- Nogales operation reached full capacity
- FIBRA Macquarie proposed expanding the building to satisfy growing space requirements and retain tenant
- Key outcomes:
  - Building increased by more than 50% of GLA from 392k sqft to 607k sqft
  - Lease extended beyond original expiration date

Expansion of Belden de Sonora's facility In Nogales, Sonora



Source: Google Maps

## **Proactive Asset Management**







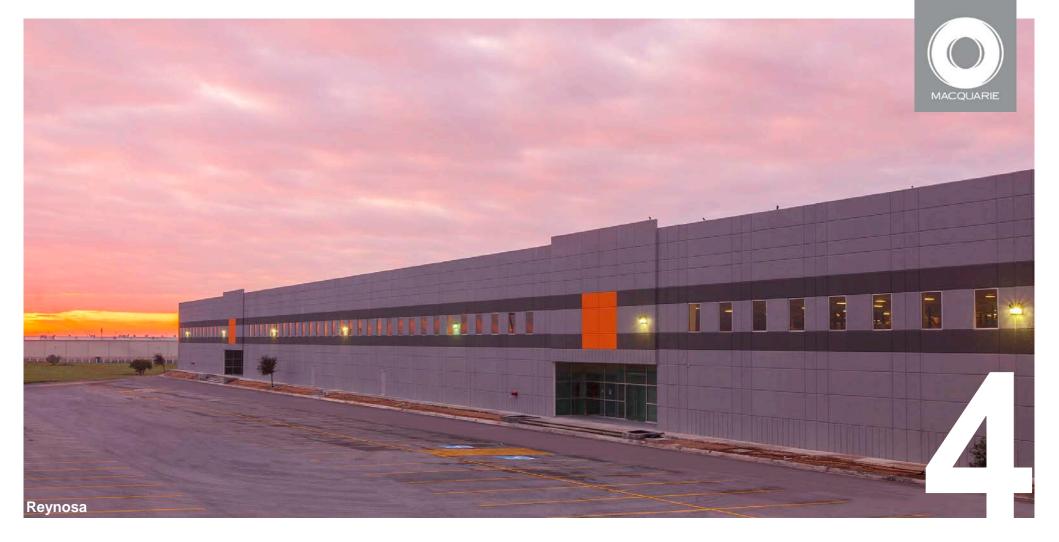
New stores constructed for Fábricas de Francia at the Tecamac Power Center and Tuxtepec New Fábricas de Francia store just prior to opening

- Key outcomes:
  - 13,000 sqm GLA developed in two stores of Fábricas de Francia, Tecamac and Tuxtepec
  - Additional 1,200 sqm GLA constructed for lease to other customers
  - Addition of strong anchor to both centers

- Fábricas de Francia, a Liverpool brand, wanted to establish a presence in Tecamac and Tuxtepec
- FIBRA Macquarie addressed their needs by constructing a new 6,800 sqm building in Tecamac and 6,200 sqm building in Tuxtepec
- Stores opened to the public on October 20, 2016 in Tecamac and November 16, 2016 in Tuxtepec
- Fábricas de Francia provides an additional strong anchor to both centers and is already drawing additional foot traffic



Stocking the new Tecamac store prior to opening



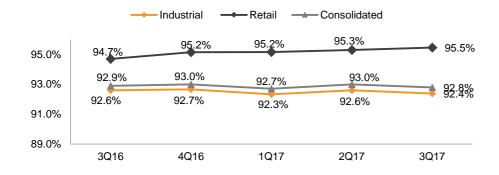
### **Consistently Strong Operational and Financial Performance**

## Strong Operational Performance



#### Occupancy (end of quarter)

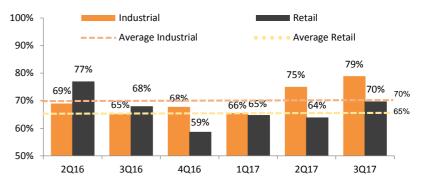
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#### Rental Rates (avg monthly rent per leased sqm, end of qtr)



#### Retention Rate<sup>1</sup> (LTM by GLA)



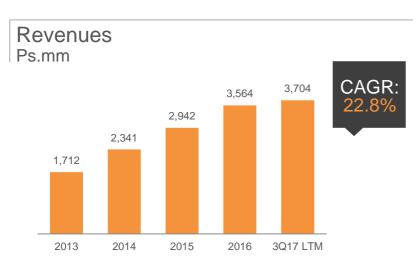
## Weighted Avg Lease Term Remaining (years) (by ABR, end of qtr)



. Retention rate is calculated on the basis of renewed leases as a percentage of total expiring leases. For the purpose of this calculation, leases are deemed to expire in the period corresponding to when either the renewal lease is signed or the customer moves out, as applicable.

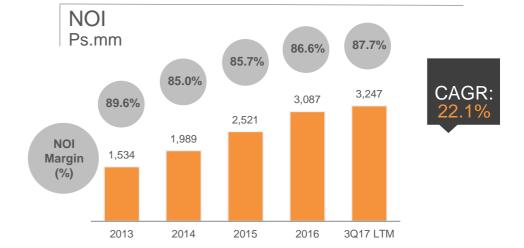


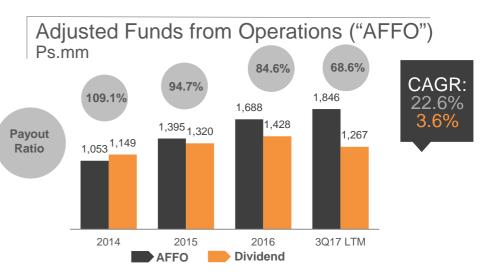
## **Strong Financial Performance**



Total assets and investment properties<sup>1</sup> Ps.bn







Note: Painting expenses have been reclassified from Repairs & Maintenance to Normalized Capex for 2015, 2016 and 2017

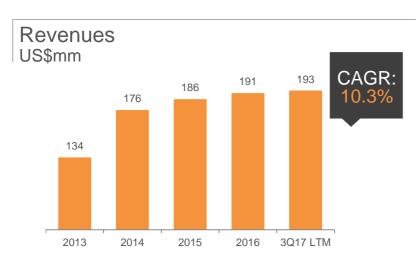
Source: Company reports

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1. Proportionally combined results shows the wholly-owned and JV assets and results on a combined basis.

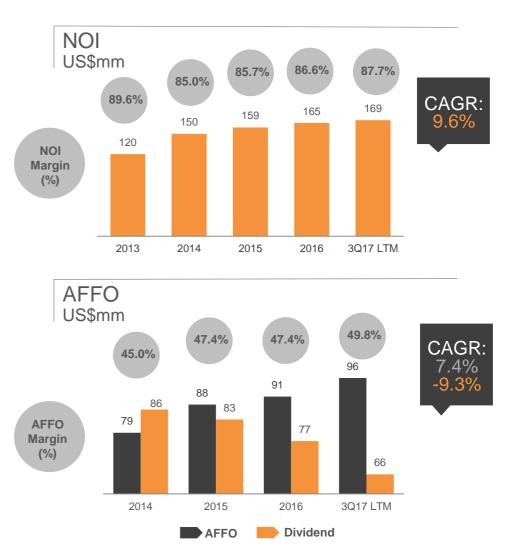


## **Strong Financial Performance**



Total assets and investment properties<sup>1</sup> US\$bn





Note: Conversion for Revenues, NOI and AFFO using average exchange rates of 12.767, 13.297, 15.850, 18.654 and 19.159 for 2013, 2014, 2015, 2016 and 3Q17 LTM respectively. Conversion for assets using EoP exchange rates of 13.065, 14.718, 17.207, 20.664 and 18.1979 for 2013, 2014, 2015, 2016 and 3Q17 respectively. Painting expenses have been reclassified from Repairs & Maintenance to Normalized Capex for 2015, 2016 and 2017. 1. Proportionally combined results shows the wholly-owned and JV assets and results on a combined basis.







**Repositioned Balance Sheet and Strong Cash Flow** 

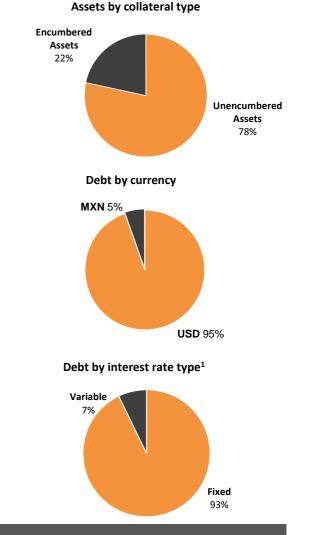
## **Debt Overview**



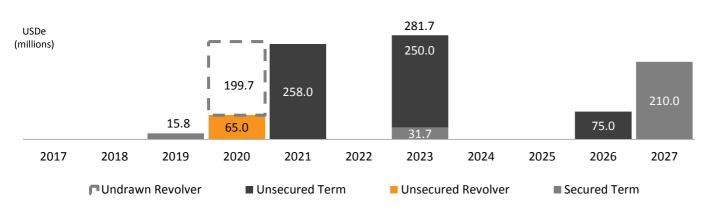
#### Debt in line with capital policy

#### Overview:

- Regulatory LTV of 37.1% and Regulatory Debt Service Coverage Ratio of 4.7x
- Real Estate LTV of 41.3% and weighted average cost of debt of 5.3% per annum
- 71.6% of debt is unsecured<sup>1</sup>
- Average debt tenor remaining of 6.1 years



#### Loan Expiry Profile<sup>1</sup>



#### Proportionately combined results, after fixed term loan under interest rate swap, FX: Ps. 18.1979 per USD 2. Real Estate LTV as of September 30 2017

## **Key Debt Metrics**



78%

95%

of debt US\$ denominated

US\$e 265m<sup>1</sup>

Total revolver size

93%

Fixed rate debt

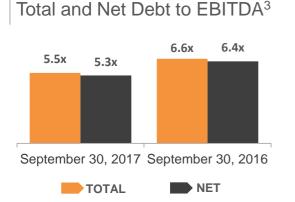
## 37.1%

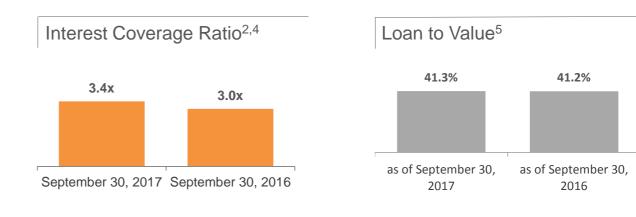
Regulatory LTV

## US\$e 200m<sup>1</sup>

Undrawn revolver capacity

## Key Debt Ratios<sup>2</sup>





1. Percentage of investment properties 2. Proportionately combined results, after interest rate swap on fixed term Ioan, FX: Ps. 18.1979 per USD. 3. 3Q17 Annualized EBITDA 4. 3Q NOI / 3Q interest expense 5. Gross debt / Investment Properties – on a proportionally combined basis

## Key Debt Metrics (continued)



## Transformation of balance sheet over last 15 months with US\$1.1bn of new debt raised

#### Key Outcomes

- Enhanced flexibility (revolver, unencumbered assets)
- Visibility on long term cost of funding (mostly fixed rate debt, extended debt tenor)
- Diversification of lender base and enhanced maturity profile

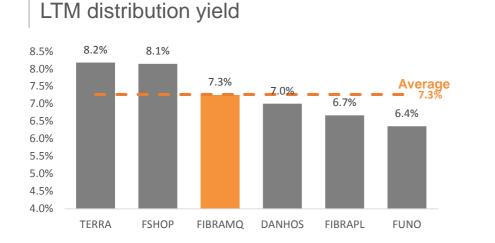
#### Changes in Key Metrics

Metric	Pre-30 June 2016	June 30, 2016	September 30, 2016	September 30, 2017 <sup>1,2</sup>
Total debt	US\$995m	US\$931m	US\$908m	US\$906m
Average cost of debt (p.a.)	5.1%	5.1%	4.9%	5.3%
Debt tenor (weighted avg)	1.4 yrs	4.2 yrs	4.8 yrs	6.1 yrs
Total revolver	N/A	US\$219m	US\$259m	US\$265m
Undrawn revolver	N/A	US\$32m	US\$161m	US\$200m
Drawn Revolver	N/A	US\$187m	US\$98m	US\$65m
Number of lenders	3	11	13	13
Secured debt (% of total debt)	100.0%	29.8%	25.0%	28.4%
CNBV regulatory LTV	40.2%	39.1%	38.5%	37.1%
CNBV regulatory DSCR	1.6x	1.4x	1.1x	4.7x
Fixed Rate	73.0%	57.0%	89.0%	92.8%
US Dollar Denominated Debt	90.0%	90.0%	95.0%	94.7%
Unencumbered Assets	0.0%	75.4%	80.5%	78.4%

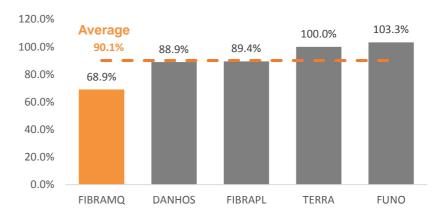
. FX at 18.1979. Other periods shown using closing FX for such period. 2. 90 day Libor at 1.33% and 30 day Libor at 1.24% as of September 27, 2017

## High Quality Distribution

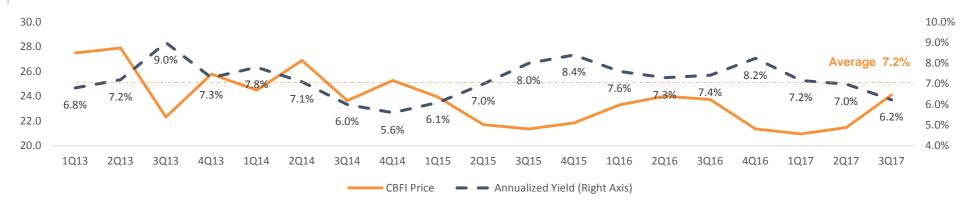




#### LTM AFFO payout ratio

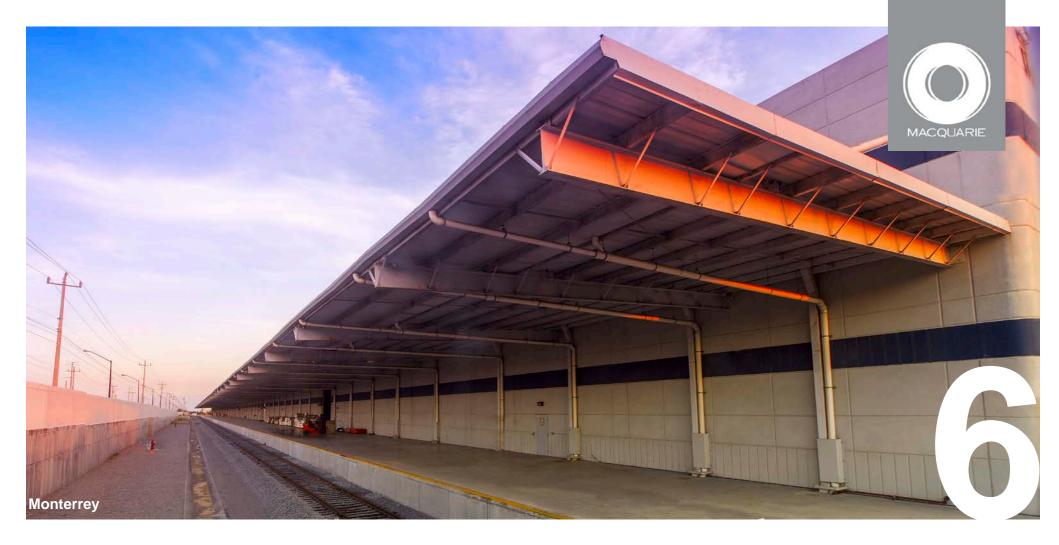


Historical yields



#### Well-covered distribution, payout ratio among the lowest of its peers

1. TTM Dividend over TTM Average CBFI price Source: Company reports as of 3Q17



### **Experienced Management Supported by Quality Institutional Platform**

## **Experienced Management Team**



#### **Senior Leadership Team**



Juan Monroy Chief Executive Officer 18 years of experience



Simon Hanna Chief Financial Officer 16 years of experience



Peter Gaul Head of Real Estate Operations at MPA 29 years of experience



Alejandro Mota Retail Senior Asset Manager 17 years of experience

Our Manager is part of MIRA's longstanding global asset management platform and follows MIRA's highly disciplined and institutional approach to fund management

#### **Board of Directors of our Manager**



Mathew Banks Senior Managing Director, Global Head of MIRA Real Estate



Graeme Conway Senior Managing Director, Head of MIRA Americas



Martin Stanley Senior Managing Director, Global Head of MIRA



Nick O'Neil Senior Managing Director, MIRA Real Estate, Americas



Jonathan Davis Executive Chairman, MIRA Mexico

Through our Manager, we have access to MIRA's broader real estate investment and fund management expertise, as well as Macquarie Group's global network

## **Quality Institutional Manager**



### Industry leaders in Asset Management, Corporate Governance and Reporting

#### **Macquarie Infrastructure and Real Assets<sup>1</sup>**

- Global leader in infrastructure management
- Macquarie has US\$377.4 billion in AUM<sup>2</sup>
- More than 22 years investing in infrastructure
- Manages US\$104 billion of assets in approximately 50 funds around the world
- 29 MIRA Mexico staff, representing one of the largest MIRA offices globally

#### Fully Integrated Asset Management Platform



Industry leaders with respect to corporate governance and reporting in the Mexican FIBRA market

1. As of September 30, 2016 based on the most recent valuations available 2. AUM represents the enterprise value of assets under management in U.S. Dollars based on enterprise value in proportion to the MIRA-managed equity ownership of each investment, calculated as proportionate net debt and equity value.



Best-in-class corporate governance among the FIBRAs

- Fee construct, corporate governance & Manager holdings aligned with investor interests
- 80% of Technical Committee is **independent**
- Independent Directors re-appointed annually by certificate holders
- Performance Fee calculated every 2 years, **reinvested** in FIBRA Macquarie certificates
- Base management fee of 1% per annum of market capitalization paid every 6 months

## **FIBRA Macquarie Highlights**





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# FIBRA Macquarie 3Q17 Highlights

Monterrey



Occupancy of 92.8%; industrial rental rates increased 3.3% YoY; AFFO per certificate increased 6.0% YoY; completed US\$210m debt refinancing; committed US\$22.5m YTD on development and expansion projects; sold one non-core property

#### Summary

#### **Financial Performance**

- AFFO increased 6.0% on a YoY basis driven by increasing rental rates and reduced expenses, and despite the sale of five properties and the impact of an average 4.3% Mexican peso depreciation against the US\$<sup>1</sup>
- Declared Distribution: Ps. 0.3750 per CBFI; AFFO payout ratio of 65.4% for 3Q17 and 65.1% AFFO payout ratio YTD

#### **Operational Performance**

- Consolidated occupancy remained broadly flat YoY but decreased 20 bps QoQ
- YoY rental rates grew 3.3% (industrial) and 2.6% (retail) primarily as a result of contract rate increases

#### **Strategic Initiatives**

- Asset recycling: completed sale of a non-core property in Tijuana (US\$1.25m) realized above book value
- **Debt:** finalized new US\$210m MetLife loan to repay US\$180m loan and \$30m of outstanding revolver
- **Buy Back:** continued certificate buy back program with repurchase of 5.3m certificates to date

## **3Q17 Highlights**



#### **3Q17Key Metrics**

92.8% YoY Consolidated Occupancy EoQ (3Q16: 92.9%; 2Q17: 93.0%) Ps.462.1m (Ps.0.5715 per certificate) Consolidated AFFO (3Q16 Ps. 437.3m – Ps. 0.5390 per certificate 2Q17 Ps. 461.4m – Ps. 0.5687 per certificate) 6.0% YoY AFFO Increase 0.5% QoQ AFFO Increase US\$4.61 sqm/mth

YoY Industrial Avg. Rental Rate EoQ (3Q16: US\$4.47; 2Q17: US\$4.59)