



# FIBRA Macquarie México

Investor Presentation

March 2020

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The growth opportunities described herein are not necessarily reflective of all potential investments, which may have significantly different prospects and other terms and conditions. No assurance can be given that any such growth opportunities will be pursued by FIBRA Macquarie.

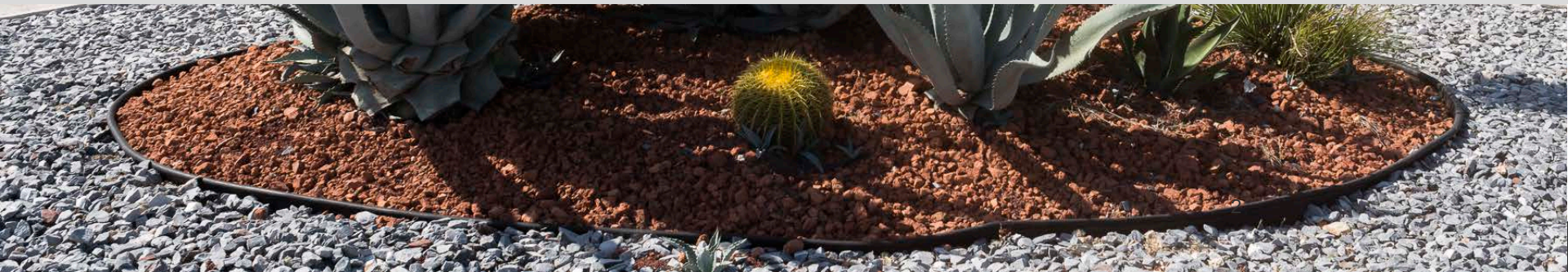
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Unless otherwise stated all information presented here in is as of December 31, 2019.

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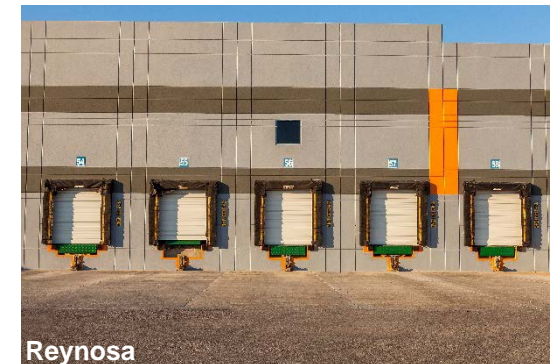
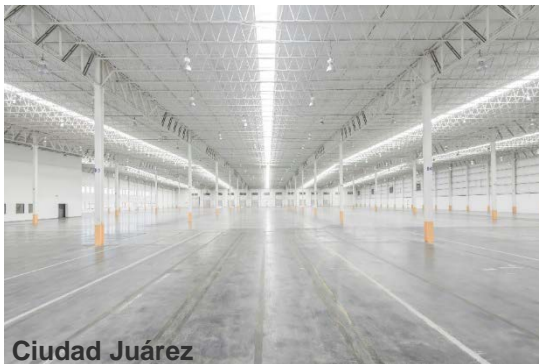
FIBRA Macquarie, a premier owner of Mexican industrial and retail real estate, has provided consistently strong operational and financial performance by putting its customers first. Its institutional management expertise and best in class internal property management platform drives value by unlocking growth opportunities.





# The FIBRA Macquarie Opportunity

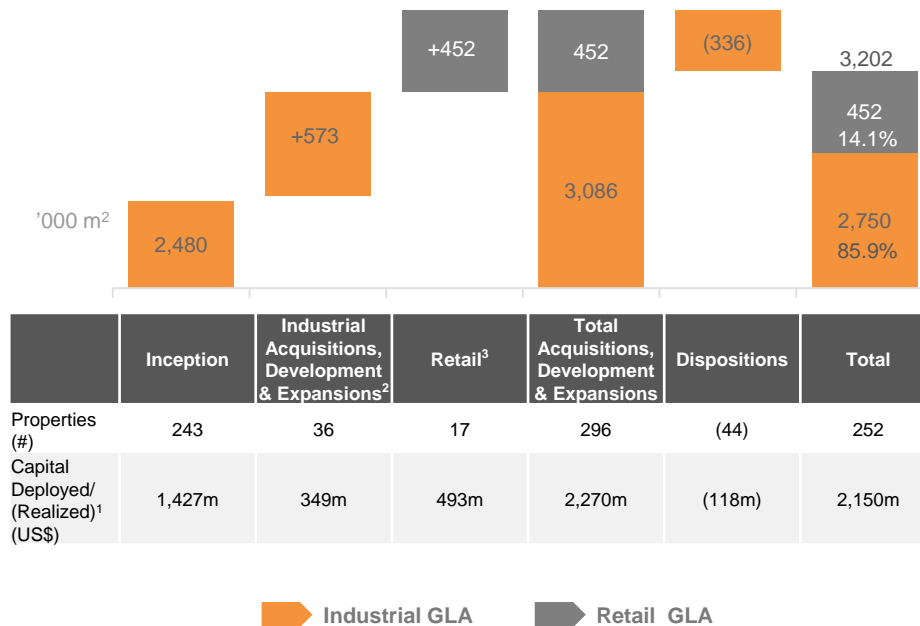
1. High Quality Portfolio in Prime Industrial and Consumer Markets
2. Scalable Internal Property Administration Platform
3. Strong Track Record of Disciplined Capital Deployment
4. Consistently Strong Operational and Financial Performance
5. Strong Balance Sheet and Cash Flow
6. Experienced Management Supported by Quality Institutional Platform



# Demonstrated Growth Since IPO

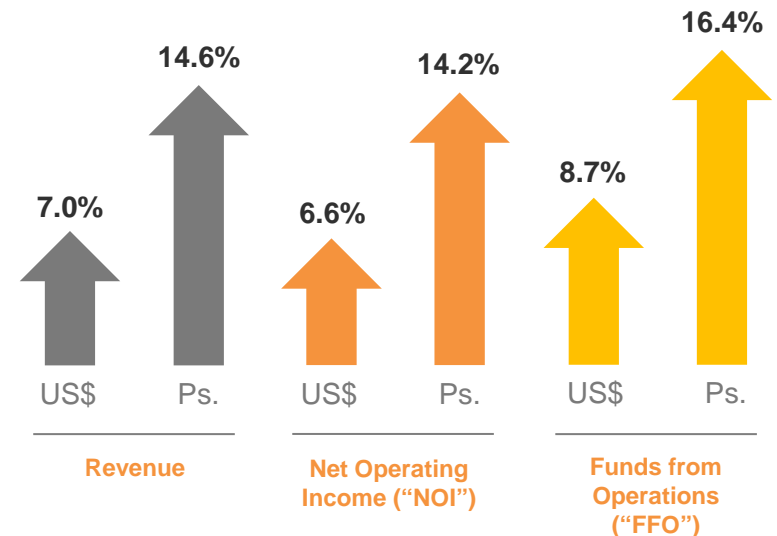
Disciplined approach to capital deployment  
has built a high-quality portfolio

Gross Leasable Area ("GLA") growth since IPO: + 29.1%



Delivering solid financial results

CAGR since IPO (December 2012)



1. Excludes any earn-out payments; 2. Organic growth using existing land on currently owned properties net of adjustments to GLA; 3. Includes retail related expansions



Ciudad Juárez

**High Quality Portfolio in Prime Industrial and Consumer Markets**

# High Quality Portfolio in Prime Industrial and Consumer Markets



**75.3%<sup>1</sup> of rents are US \$ denominated**

## Diversified Portfolio

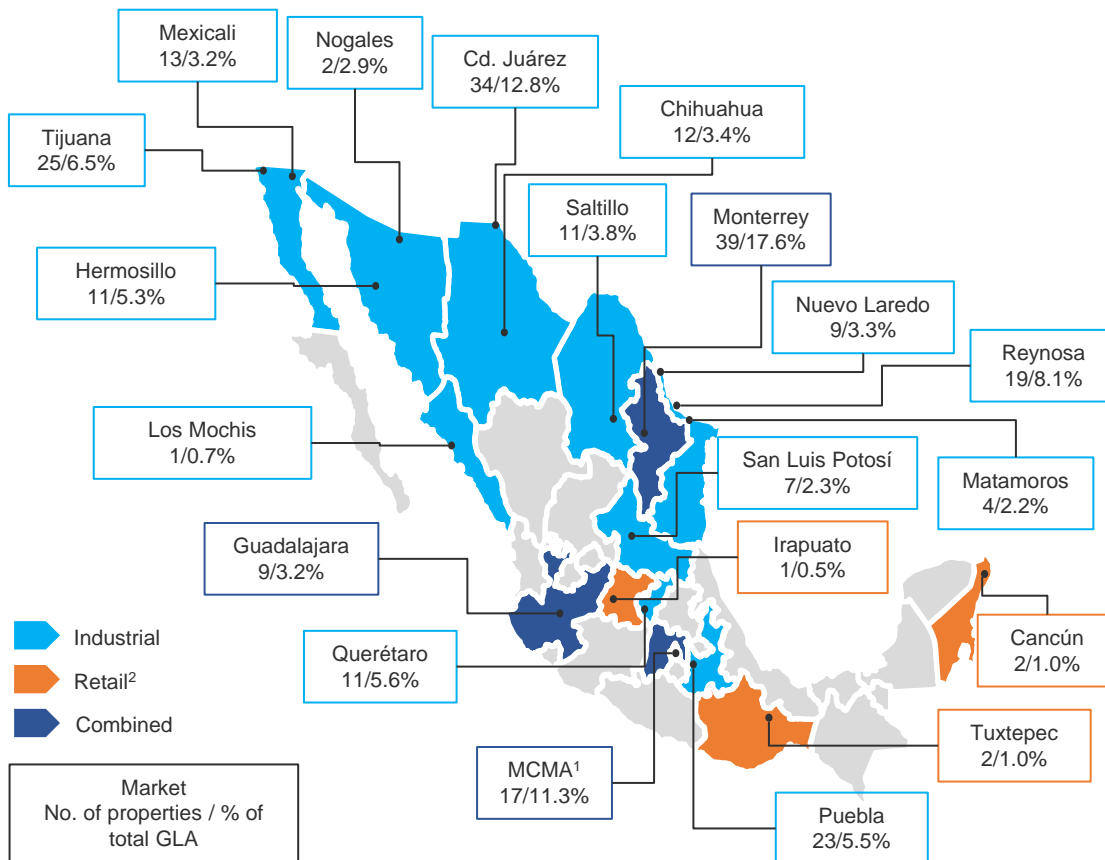
- Owning both Industrial and Retail assets provides greater growth opportunity; NOI is 83% industrial and 17% retail

## Local Expertise

- Expanded network of local real estate professionals with extensive market knowledge

## Key Market Presence

- Industrial assets in strategic manufacturing markets and retail assets in high density urban areas



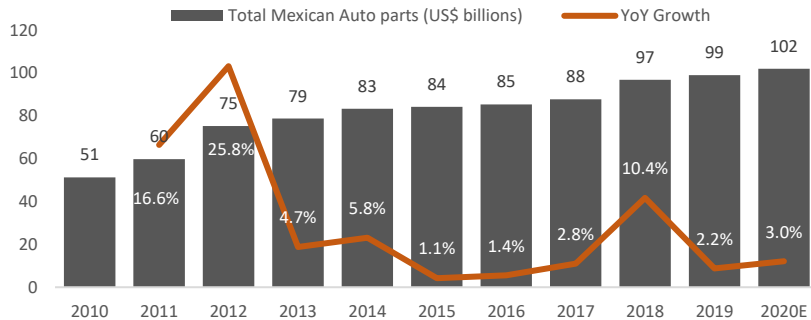
<sup>1</sup>. Results for the nine retail properties held through a 50/50 joint venture are shown at 50% <sup>2</sup>. Mexico City Metropolitan Area (MCMA).

**Note:** Map Includes nine retail joint venture properties at 100%.

# Strong Demand for Industrial Real Estate in Mexico

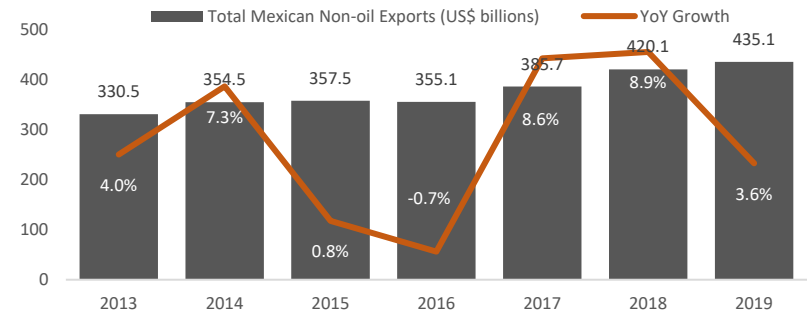
## Growing auto parts production levels

Auto parts production in Mexico (US\$billions)



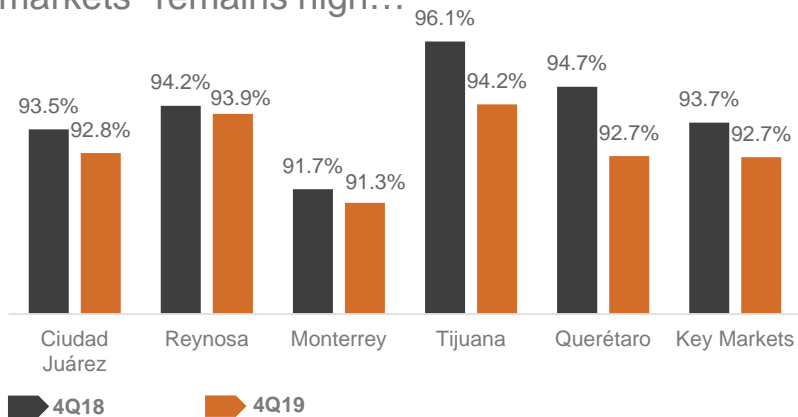
Source: Industria Nacional de Autopartes

## Strong total non-oil export levels



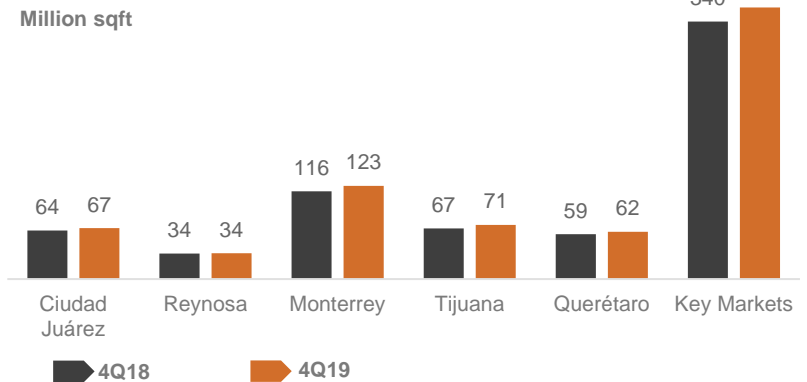
Source: INEGI

## Industrial real estate occupancy in our key markets<sup>1</sup> remains high...



Source: Datoz

## ...even though total GLA keeps increasing (6.1% increase YoY)



Source: Datoz

1. Includes Ciudad Juárez, Reynosa, Monterrey, Tijuana and Querétaro



# Industrial Portfolio



**Well positioned**  
to support Mexico's manufacturing  
and global export business

	North	Bajio	Central	Total
Number of Buildings	179	26	30	235
Number of Customers	211	27	45	283
Square Meters GLA '000s	2,194.5	339.3	215.9	2,749.7
Occupancy	95.5%	97.2%	97.6%	95.9%
% Annualized Base Rent ("ABR")	79.6%	11.6%	8.7%	100.0%
% of ABR in US\$	95.6%	75.8%	81.2%	92.0%
Avg. Monthly US\$ Rent per Leased sqm <sup>1</sup> EOQ	\$4.94	\$4.59	\$5.38	\$4.93

<sup>1</sup> FX rate: 18.8452 as of December 31, 2019



Reynosa

## Select Industrial Properties

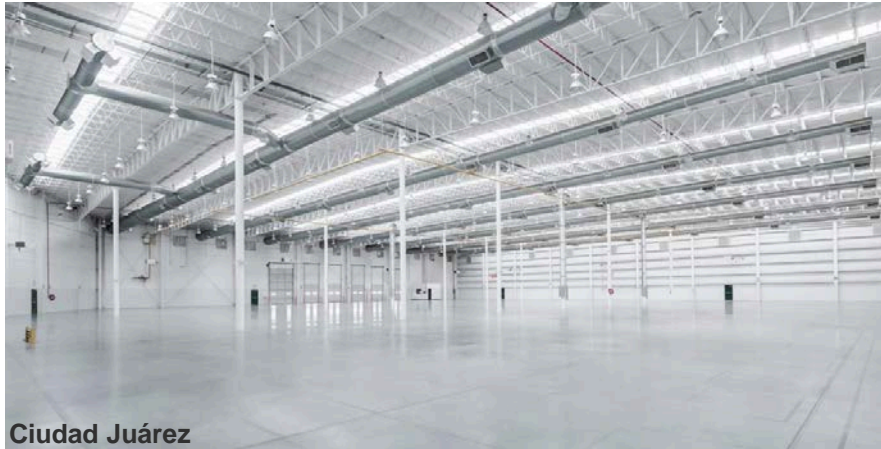


Monterrey



Cd. Juárez

# Industrial Portfolio Strengths



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73.3% of annualized base rents from light-manufacturing which typically have **high switching costs**

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92% of rents **denominated in US\$** - this ratio has been **stable since IPO** despite significant US\$ appreciation and rents being **subject to annual contractual increase**



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**Customer focused internal property administration** platform, located close to customers and able to respond swiftly to their needs

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**Local team of real estate professionals** with market expertise provides competitive advantage

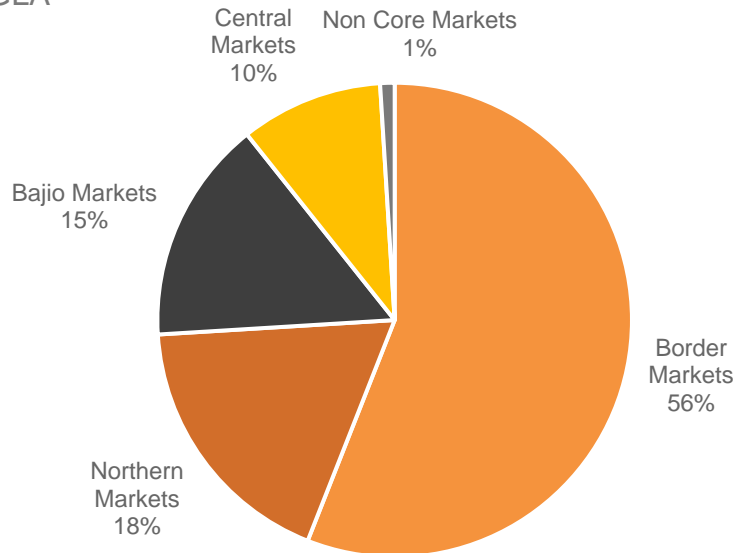


# Diverse, High Quality Customers from Key Growth Industries

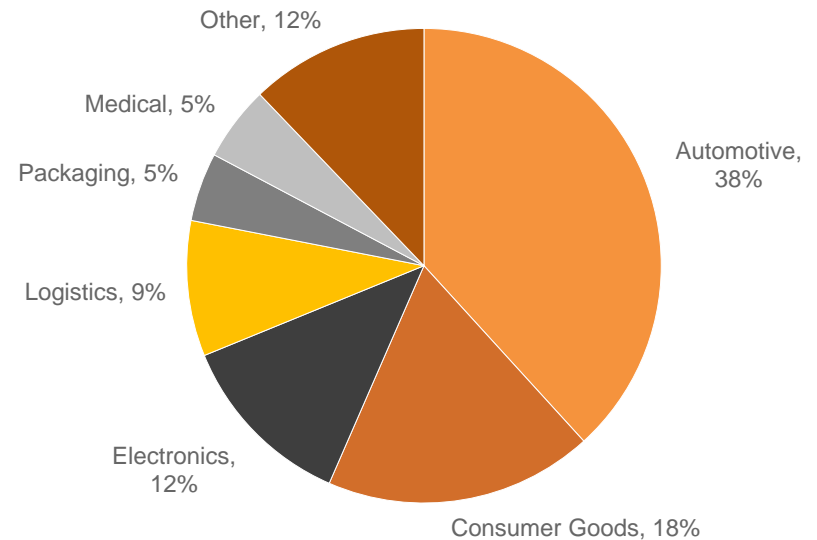
Domestic and international customers with favorable long-term dynamics

## Across All Major Markets in Mexico

GLA



## Percent of ABR From Key Industries



Top 10 industrial customers represent approximately 25.8% of industrial portfolio's ABR and have a weighted average lease term of 5.3 years

Opportunity to further diversify in other industries such as logistics and medical device manufacturing



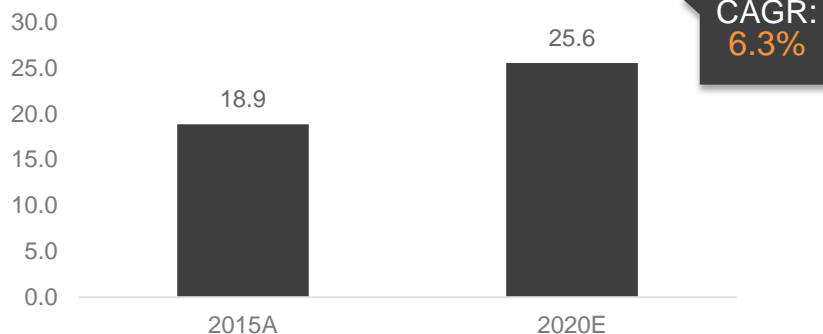
# Industrial Sector Growth Drivers

## Emerging industries gaining traction: e-commerce-driven distribution/logistics, medical device and aerospace manufacturing

### Highlights

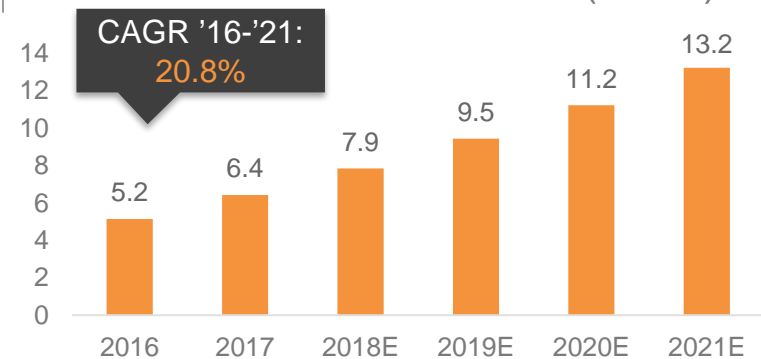
- Logistics and distribution growth driven by increasing e-commerce and growing middle-class
- Medical device industry forming clusters in Northern markets such as Ciudad Juárez
- More than 300 aerospace companies already have a presence in Mexico (80% manufacturing / 20% services)

### Mexico medical device output (US\$b)



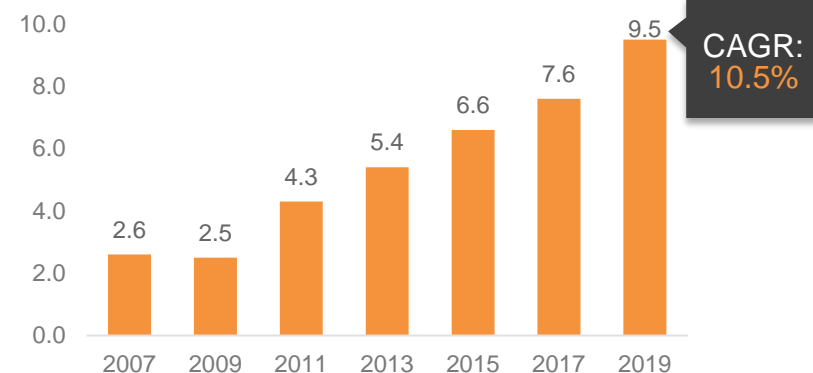
Source: Statista, Ministry of Economy 2018

### Mexico e-commerce revenue (US\$b)



Source: eMarketer and BBVA, February 2019

### Mexico aerospace exports (US\$b)



Source: Ministry of Economy and FEMIA, 2019

# Strong Market Fundamentals Support Industrial Demand

## Positive Mexican Market Fundamentals Help Deliver Solid Leasing Results

### Strong Demand for Industrial Space<sup>1</sup>

- Average net absorption of 2.2 million sqft LTM
  - Mexico City: 506k sqft
  - Monterrey: 414k sqft
  - Guadalajara: 156k sqft
  - Tijuana: 284k sqft
  - Querétaro: 112k sqft
- Average 6.6 months to exhaust new supply

### FIBRA Macquarie's Performance

- 67 new & renewed leases LTM
- 4Q19 occupancy EOP 95.9%
- US\$25.9m of expansion and development committed during 2019
- 4.1m sqft of renewals leading to a retention rate LTM of 81%
- 1.4m square feet of new leases LTM
- 91.9% of industrial leases are triple net

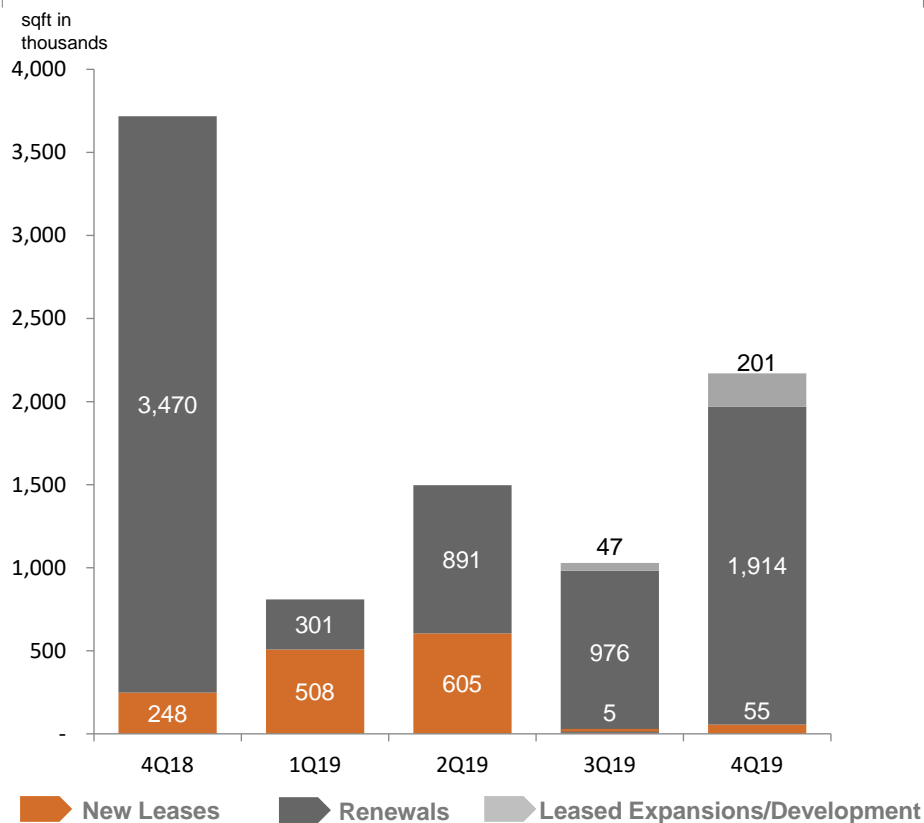
<sup>1</sup>. Source: Datoz as of December 31, 2019



# Solid Leasing Volume and Manageable Expiration Profile: Industrial

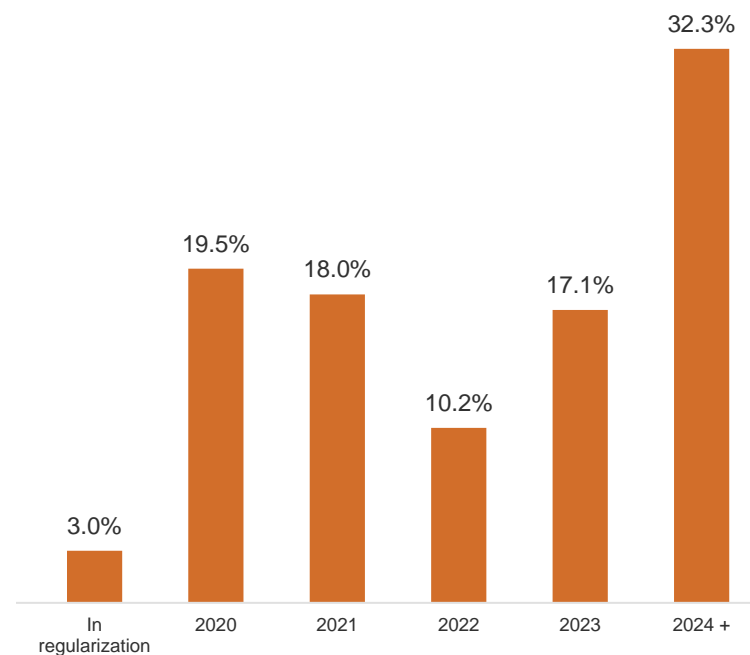


## Industrial Leasing Activity



## Manageable Lease Expirations Profile

Percentage of ABR







Coacalco Power Center, MCMA

## Select Retail Properties



City Shops Valle Dorado, MCMA



City Shops del Valle, MCMA



## Diversified Mix of High-Quality Customers



Top 10 retail customers represent approximately 48% of the retail portfolio's ABR and have a remaining weighted average lease term of 6.1 years

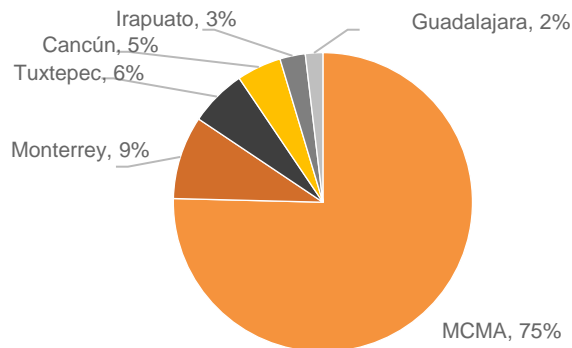
# Well-Positioned Retail Portfolio

## Retail Highlights

- Defensive portfolio primarily located in Mexico City Metropolitan Area (MCMA), Mexico's top retail market
- Majority of leases are inflation protected and provide for recovery of maintenance, insurance and repairs
- 100% of the leases are denominated in Mexican Pesos
- Customers include well-known names such as Walmart, H-E-B, Fábricas de Francia, The Home Depot, Alsea, Chedraui, Cinépolis, Cinemex and Sports World
- 4Q19 income was 89% fixed rent and 11% parking, marketing and other variable income

## Important Presence in Key Metro Areas

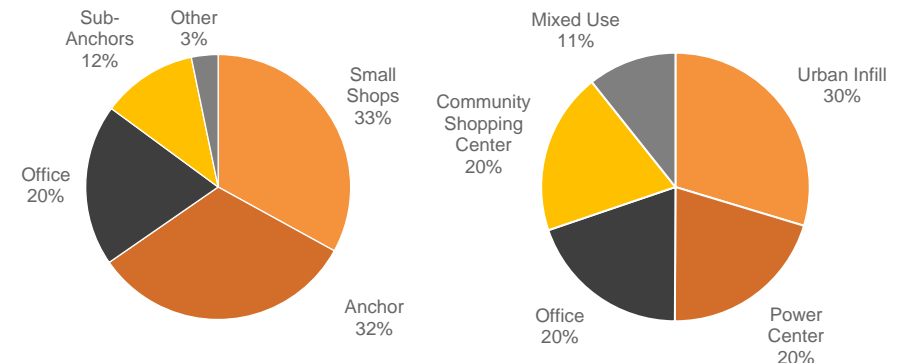
% of annualized base rent<sup>2</sup>



86% located in top three retail markets of Mexico<sup>1</sup>

## Balanced Mix of Tenant and Center Types

% of annualized base rent<sup>2</sup>



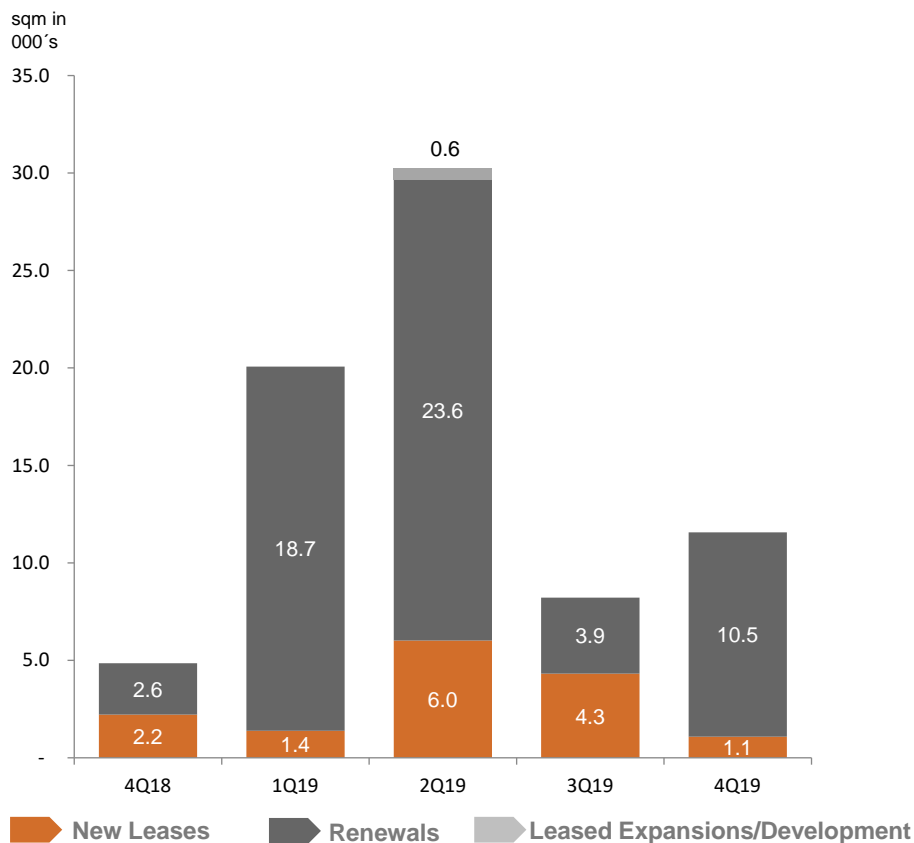
Top 10 customers represent approximately 48% of annualized base rent with a weighted average lease term remaining of 6.1 years

1. Refers to Mexico City, Monterrey and Guadalajara 2. Includes 100% of rents from properties held in 50/50 joint venture

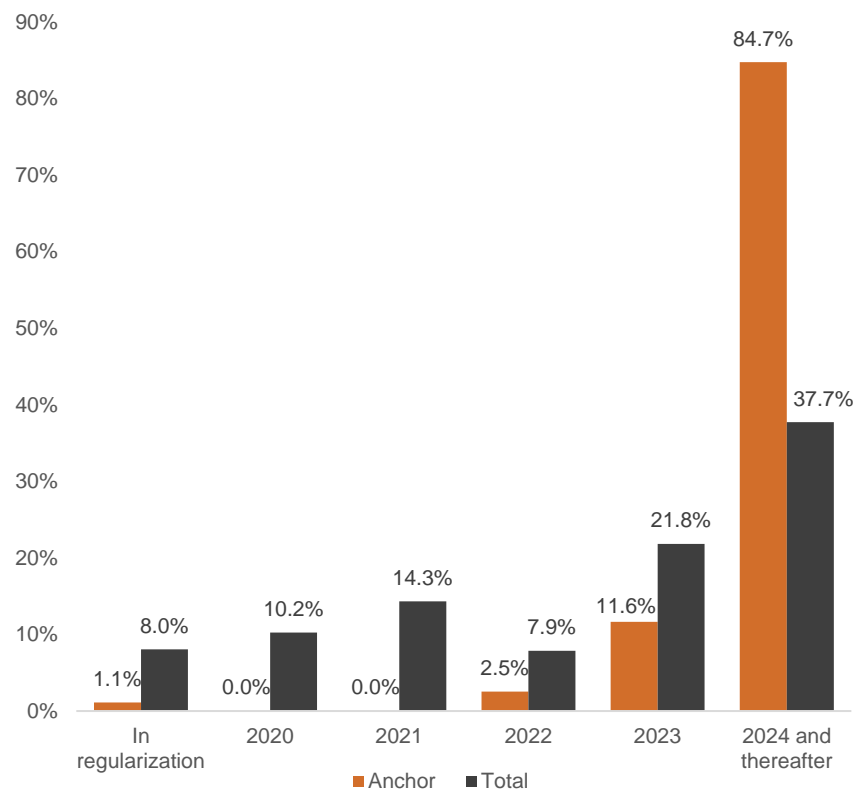
# Solid Leasing Volume and Manageable Expiration Profile: Retail



## Retail Leasing Activity



## Upcoming Expirations



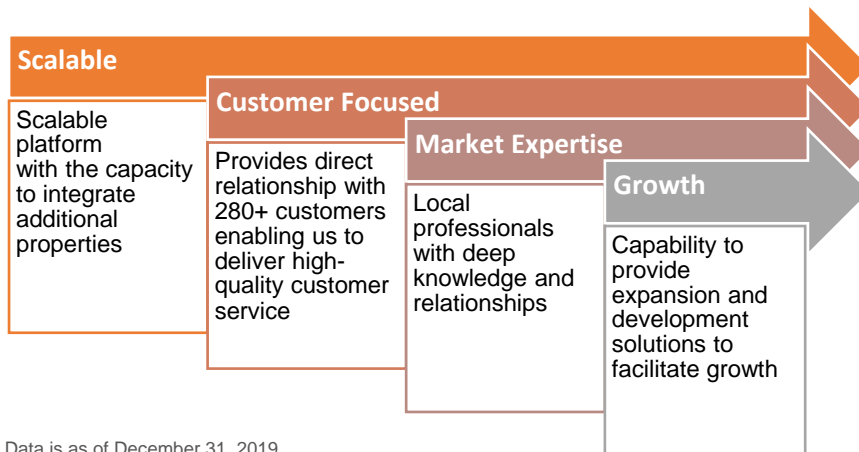
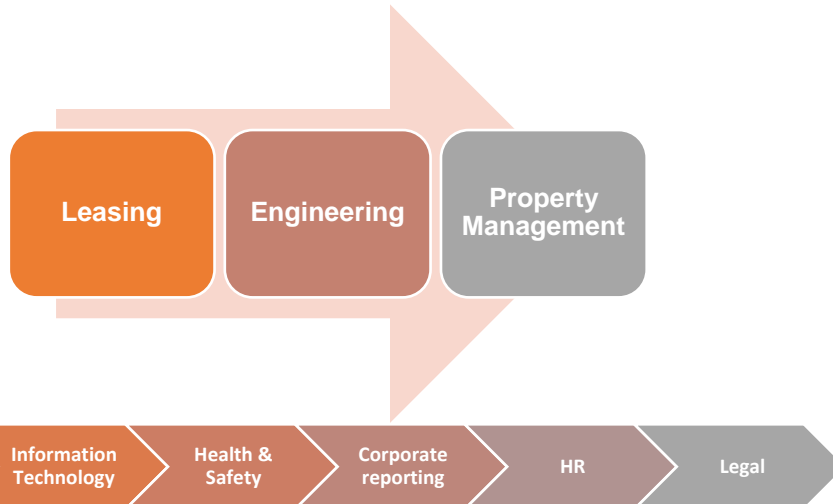


## Scalable Internal Property Administration Platform



# Scalable Internal Property Administration Platform

Internal property administration platform provides an advantage in terms of costs, scalability and customer service



Internally managing **235** industrial properties in **17** markets



**Note:** Data is as of December 31, 2019



**Strong Track Record of Disciplined Capital Deployment**

# Capital Management: Three Year Overview

## FY19 capital deployment of US\$45.2m across expansions, development, remodeling, buyback and delevering

Capital sources	Ps.m equiv.	US\$m equiv.	Highlights
Retained AFFO			<ul style="list-style-type: none"> <li>AFFO/CBFI for FY19 up 5.9% , quarterly AFFO per CBFI YoY up 8.2%</li> <li>Distribution/CBFI for 4Q19 of Ps. 0.4550/CBFI, up 11.0% YoY</li> <li>FY19 AFFO payout ratio of 68.9%</li> <li>AFFO ~81% USD-linked, FY19 AFFO margin of 51.1%, up 58bps YoY</li> </ul>
Retained AFFO – FY17/18	1,281.0	67.1	
Retained AFFO – FY19	614.9	31.9	
<b>Retained AFFO – total</b>	<b>1,895.9</b>	<b>99.0</b>	
Asset sales			<ul style="list-style-type: none"> <li>LTD sale proceed of ~US\$117.5m exceeds book value by aggregate 2.2%</li> <li>Deferred proceeds of US\$21.0m to be received in 2020 and 2021</li> </ul>
FY17/18	1,698.9	89.3	
FY19	104.6	5.5	
<b>Asset sales – total</b>	<b>1,803.5</b>	<b>94.7</b>	
<b>Surplus cash</b>	<b>355.5</b>	<b>18.0</b>	
<b>Capital sources – total</b>	<b>4,054.9</b>	<b>211.7</b>	
<b>Capital allocations</b>			
Expansions and developments			<ul style="list-style-type: none"> <li>LTD ~US\$80m invested/committed in expansions and developments</li> <li>Additional 1.7m sqft of GLA with projected NOI yield of ~12%</li> <li>In 4Q19, completed and leased 100% of the industrial development in Ciudad Juárez of 201k sqft</li> </ul>
Projects completed in FY17/18 (100% of project cost)	470.1	24.7	
Projects completed and under development as of December 31, 2019	310.4	16.1	
<b>Expansions and developments – total</b>	<b>780.5</b>	<b>40.9</b>	
Remodeling			<ul style="list-style-type: none"> <li>Remodeling in Coacalco Power Center and Multiplaza Arboledas shopping centers to be completed 4Q19 – 2Q20</li> </ul>
FY19	114.2	5.9	
<b>Remodeling – Total</b>	<b>114.2</b>	<b>5.9</b>	
Certificates re-purchased for cancellation			<ul style="list-style-type: none"> <li>Since June 2017, repurchased 45.7m certificates (5.6% of total certificates) at an average purchase price of Ps. 21.34</li> <li>All re-purchased certificates cancelled or in process of being cancelled</li> </ul>
FY17/18	871.9	45.1	
FY19	102.6	5.2	
<b>Certificates re-purchased for cancellation - total</b>	<b>974.5</b>	<b>50.3</b>	
Debt net repayment			<ul style="list-style-type: none"> <li>Undrawn revolver of ~US\$247m as of 4Q19</li> <li>Regulatory LTV at 34.8%</li> <li>Drawn debt is 100% fixed-rate, 6.1 years remaining tenor</li> <li>Net Debt/EBITDA of 4.6x</li> </ul>
FY17/18	1,599.1	84.0	
FY19	341.6	18.0	
<b>Debt repayment – total</b>	<b>1,940.8</b>	<b>102.0</b>	
Other			<ul style="list-style-type: none"> <li>Other includes income-generating Above-Standard Tenant Improvements of US\$1.2m in 2017, US\$1.0m in 2018. FY19 represents debt refinancing costs of US\$5.7m</li> </ul>
FY17/18	134.2	7.0	
FY19	110.7	5.7	
<b>Other – total</b>	<b>245.0</b>	<b>12.7</b>	
<b>Capital allocations – total</b>	<b>4,054.9</b>	<b>211.7</b>	
<b>Potential of committed capital deployment opportunities as at 31 December 2019</b>			
Expansions and developments			<ul style="list-style-type: none"> <li>Pipeline of uncommitted projects totaling US\$3.7m, 49k sqft of additional GLA and +10% projected NOI yield</li> <li>Pursuing development opportunities on a selected basis in growth sectors including E-commerce-based logistics, aerospace and medical devices manufacturing. Wholly-owned industrial land reserves of 135k sqm and 67k sqm in 50% JV portfolio</li> </ul>
Progress payments remaining in FY19, for committed WIP projects	187.5	9.8	
Uncommitted - LOI and pipeline	70.8	3.7	
<b>Expansions and developments – total</b>	<b>258.2</b>	<b>13.5</b>	
Retail center remodeling remaining works	71.5	3.7	<ul style="list-style-type: none"> <li>Includes the remaining remodeling work of Power Center Coacalco</li> </ul>
Buyback program – maximum program size to June 2020	897.4	46.9	<ul style="list-style-type: none"> <li>Based on the remainder of the authorized program</li> </ul>
<b>Potential capital deployment opportunities – 2019</b>	<b>1,227.1</b>	<b>64.1</b>	

1. Using average FX for the period Ps. 18.93, Ps. 19.24 and Ps.19.26 for 2017, 2018 and FY19, respectively.

# Expansion and Development

## US\$80.2m of expansions completed or committed LTD at 11.7% yield

Market / Shopping Center	# of Projects	Investment Type	Additional GLA ('000 sqft)	Investment (USDe\$ '000s)	Projected NOI Yield <sup>2</sup>	% of Completion	Completion / Expected Completion	Expansion Lease term (yrs)	Occupancy <sup>3</sup> as of 4Q19 EOP
2014	3		126	7,301	11.8%	100%		10	100%
Industrial	3		126	7,301	11.8%	100%		10	100%
2015	3		92	4,830	11.1%	100%		6	100%
Industrial	3		92	4,830	11.1%	100%		6	100%
2016	11		414	17,441	12.3%	100%		10	100%
Industrial	7		281	13,024	12.3%	100%		9	100%
Retail <sup>1</sup>	4		133	4,417	12.2%	100%		11	100%
2017	8		394	19,618	10.1%	100%		10	82%
Industrial	7		391	18,590	10.2%			10	81%
Retail <sup>1</sup>	1		3	1,028	8.2%			6	100%
2018	3		110	5,131	13.5%			5	100%
Industrial	3		110	5,131	13.5%			5	100%
2019	6		560	25,904	12.2%			6	58%
Industrial	3		503	23,883	11.2%				57%
Completed	1		248	11,342	11.6%	100%		5	100%
Reynosa		Expansion	47	2,381	12.2%	100%	3Q19	13	100%
Ciudad Juárez		Development	201	8,962	11.4%	100%	4Q19	3	100%
In Progress	2		255	12,540	10.9%	25%			15%
Hermosillo		Expansion	38	1,840	11.3%	10%	2Q20		100%
Ciudad Juárez		Development	217	10,700	10.8%	28%	2Q20	NA	0%
Retail <sup>1</sup>	3		57	2,021	24.4%			8	68%
Completed	1		24	611	54.4%	100%		6	100%
City Shops Valle Dorado (MCMA)		Expansion	24	611	54.4%	100%	2Q19	6	100%
In Progress	2		33	1,410	11.4%	70%		10	46%
Power Center Coacalco		Expansion	10	509	10.3%	25%	1Q20	10	100%
Multiplaza del Valle (Guadalajara)		Expansion	23	901	12.0%	95%	2Q20	10	66%
Total	34		1,695	80,224	11.7%			8	82%
LOI & Pipeline		Expansions/Development	49	3,695	10.0%				

1. Represents proportional investment for 50/50 joint venture owned assets. 2. The NOI yield is presented on the basis of the agreed upon terms for the expansion or development and does not reflect actual NOI yield, which may differ from the agreed upon terms. 3. Excludes land available for expansion attached to existing properties but includes industrial land in Ciudad Juárez and retail land in Guadalajara currently under development. Occupancy refers to project level.

**Note:** There is no guarantee FIBRA Macquarie will pursue any of the potential expansions or developments described herein or, if such an expansion or development is pursued, that FIBRA Macquarie will be successful in executing it. In addition, there can be no assurance the expansions or developments will be available or achieved on the terms described herein or otherwise or that any expansion or development performs as expected.



# Fragmented Market Provides Growth Opportunities

## Significant Opportunity

**US\$80B**

Value of institutional  
quality real estate  
for rent in Mexico

**77%**

Of real estate in  
Mexico is still  
privately held

**~39.6%**

Of private real  
estate is Industrial

**Expertise and assets in two segments  
allows for greater growth opportunities**

## Strong Track Record

**US\$2.3B**

of capital deployed  
since inception w/ 8.4%  
weighted avg. cap rate  
for acquisitions

**US\$118m**

Of proceeds from sale of  
non-core assets for a  
premium of 2.2% over  
book value

**~US\$80M**

Capital deployed &  
committed in respect  
of expansions<sup>1</sup> and  
development w/ ~12%  
cap rate

**Disciplined capital deployment at  
attractive cap rates**

Source: FIBRA Macquarie estimates based on data sourced from JLL, ANTAD and CBRE

<sup>1</sup> The NOI yield is presented on the basis of the agreed upon terms for the expansion or development and does not reflect actual NOI yield received, which amounts may differ from the agreed upon terms

# Vertically Integrated Platform to Drive Organic and External Growth



## Proactive Asset Management

### Organic

Maximize NOI

Increase Retention

Increase Occupancy

- Prudent investment in existing properties
- Superior customer service from industrial administration platform
- Control operating expenses
- Maintain our properties with high quality standards

## Solid Pipeline of Opportunities

### External & Expansion

Acquisition

Expansions

Development

- Well-established relationships provide ongoing pipeline
- Broad investment universe allowing for selective deployment of capital
  - **Industrial:** Well-located manufacturing and distribution buildings in key markets that complement portfolio
  - **Retail:** Focus on properties in growing markets with favorable demographics and traffic
- Opportunistic expansions of existing properties to address customer needs
- Selective development opportunities, with managed risk profile

## Development: JUA043

Development of 9ha land parcel in Ciudad Juárez; first building of 201k sqft completed and fully leased during 4Q19

### Case Study Cd. Juárez Development

Built to **LEED  
Standard  
Specifications**

- Constructed a 201k sqft, class A building in a premier location in Ciudad Juárez
- Successfully leased upon completion to a U.S.-based manufacturer of laser printers and imaging products
- Represents successful execution of FIBRAMQ's development program
- Key goals of the program include:
  - Creating a pipeline of class A buildings in core locations
  - Achieving accretive returns



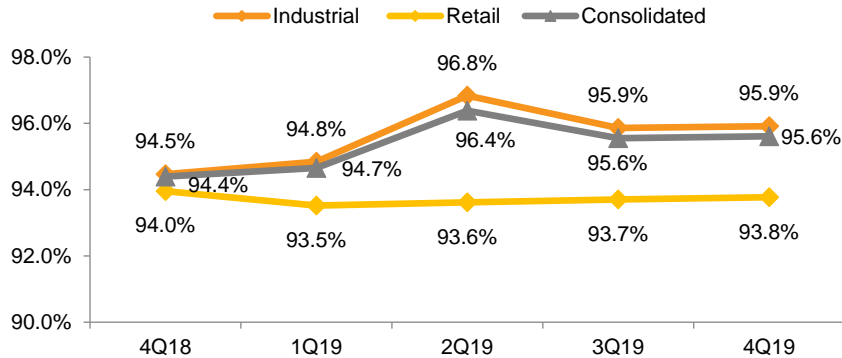


**Consistently Strong Operational and Financial Performance**

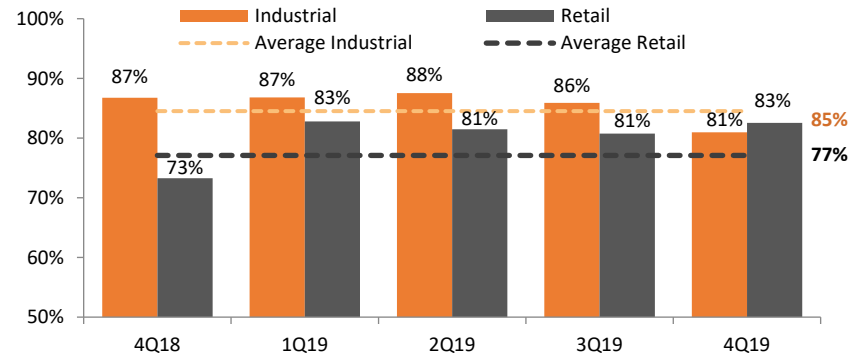


# 4Q19 Key Portfolio Metrics

## Occupancy (end of quarter)

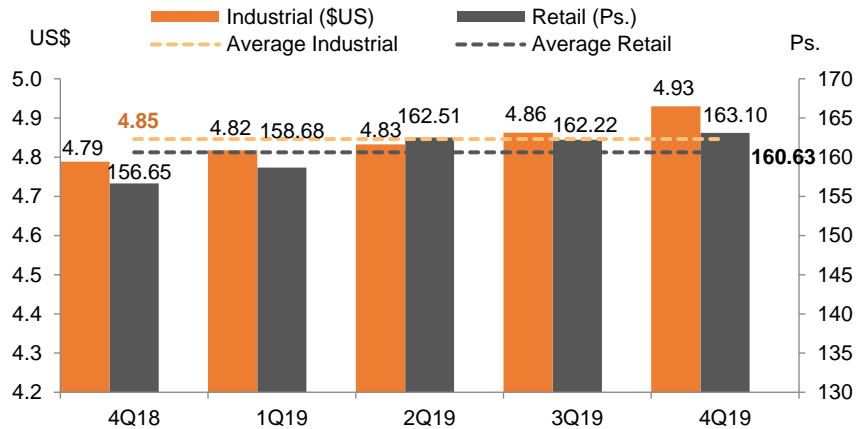


## Retention Rate<sup>1</sup> (LTM by LA)

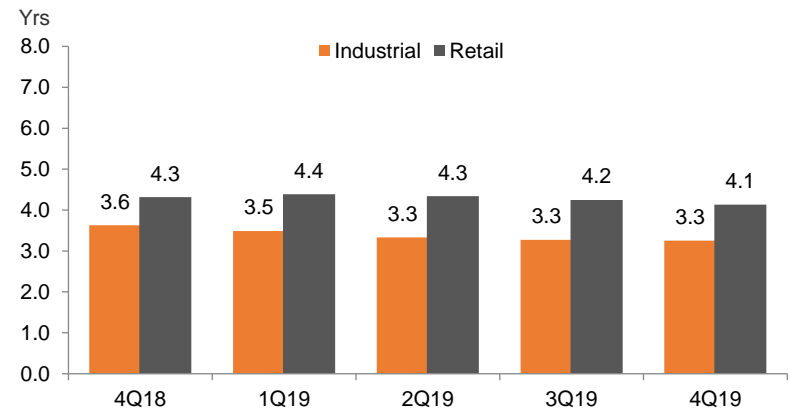


## Rental Rates

(avg mthly rent per leased sqm, end of qtr)



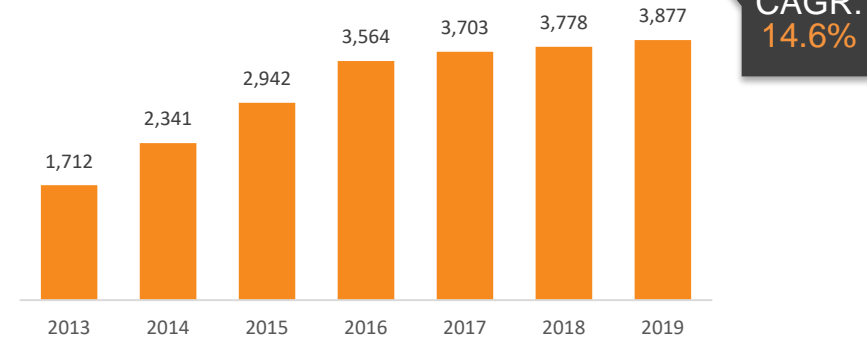
## Weighted Avg Lease Term Remaining (in years by annualized rent, end of qtr)



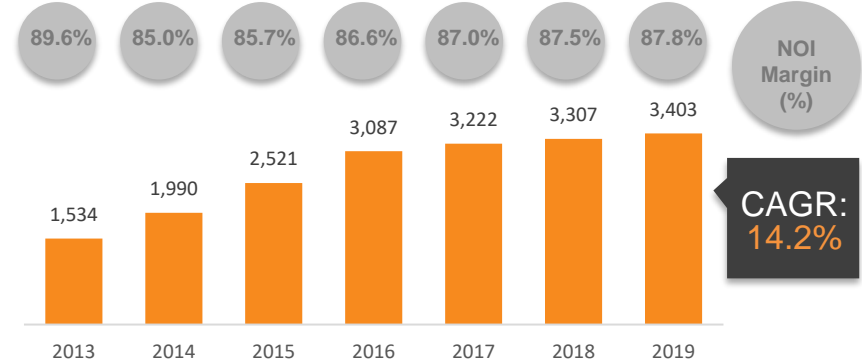
1. Retention rate is calculated on the basis of renewed leases as a percentage of total expiring leases. For the purpose of this calculation, leases are deemed to expire in the period corresponding to when either the renewal lease is signed or the customer moves out, as applicable.

# Strong Financial Performance

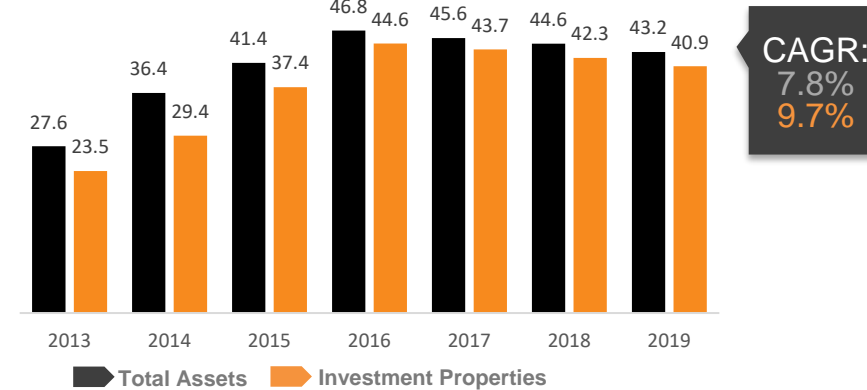
## Revenues Ps.m



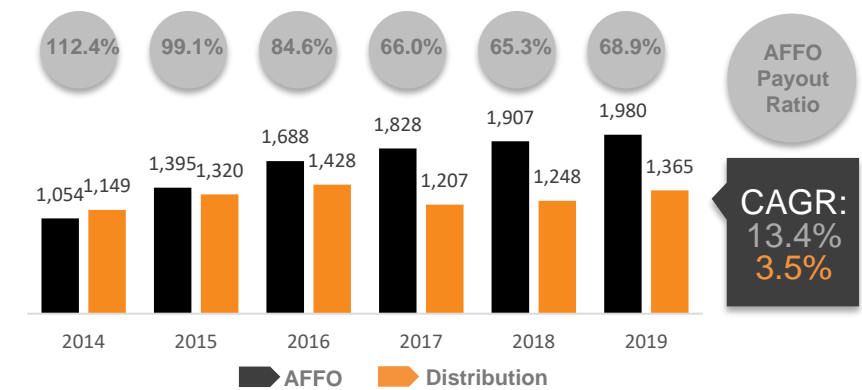
## NOI Ps.m



## Total assets and investment properties<sup>1</sup> Ps.bn



## Adjusted Funds from Operations (AFFO) Ps.m

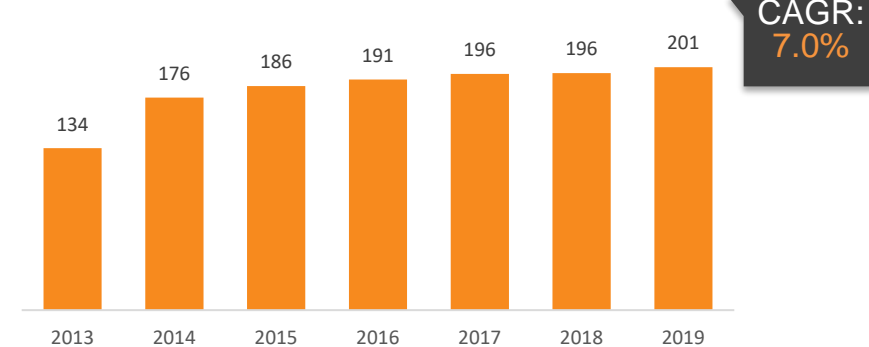


Note: Painting expenses have been reclassified from Repairs & Maintenance to Normalized Capex for 2015, 2016, 2017, 2018 and 2019

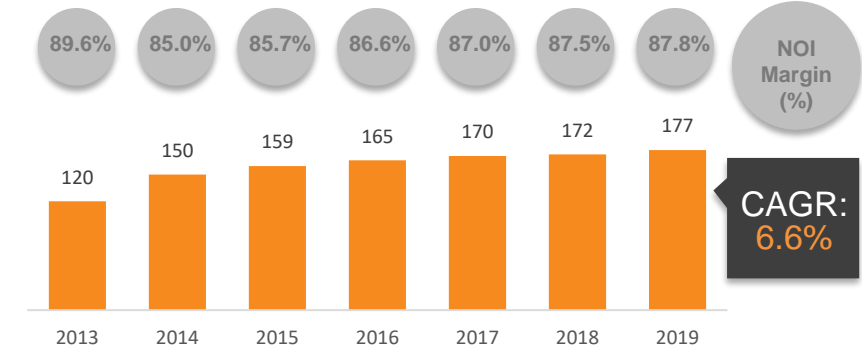
1. Proportionally combined results shows the wholly-owned and JV assets and results on a combined basis.

# Strong Financial Performance

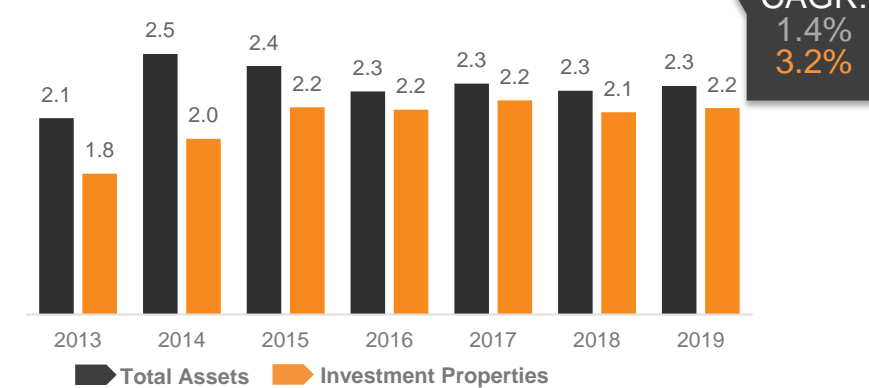
## Revenues US\$m



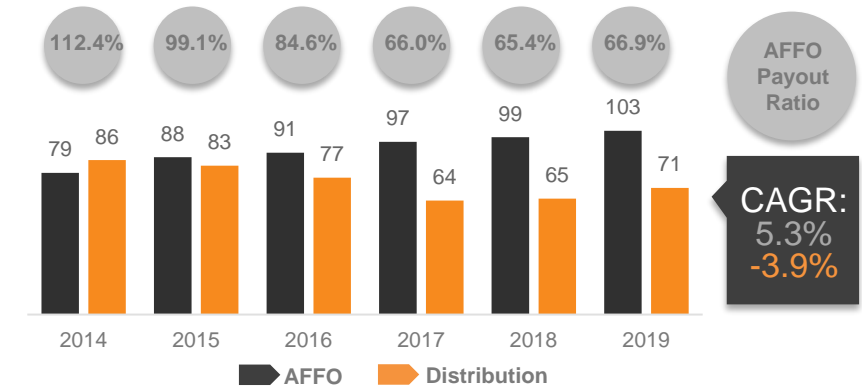
## NOI US\$m



## Total assets and investment properties<sup>1</sup> US\$b



## Adjusted Funds from Operations (AFFO) US\$m



**Note:** Conversion for Revenues, NOI and AFFO using average exchange rates of 12.7675, 13.2983, 15.8542, 18.6567, 18.9291, 19.2380 and 19.2618 for 2013, 2014, 2015, 2016, 2017, 2018 and 2019 respectively. Conversion for assets using EoP exchange rates of 13.0765, 14.7180, 17.2065, 20.6640, 19.7354, 19.6829 and 18.8452 for 2013, 2014, 2015, 2016, 2017, 2018 and 2019 respectively. Painting expenses have been reclassified from Repairs & Maintenance to Normalized Capex for 2015, 2016, 2017, 2018 and 2019. 1. Proportionally combined results shows the wholly-owned and JV assets and results on a combined basis.



**Strong Balance Sheet and Strong Cash Flow**



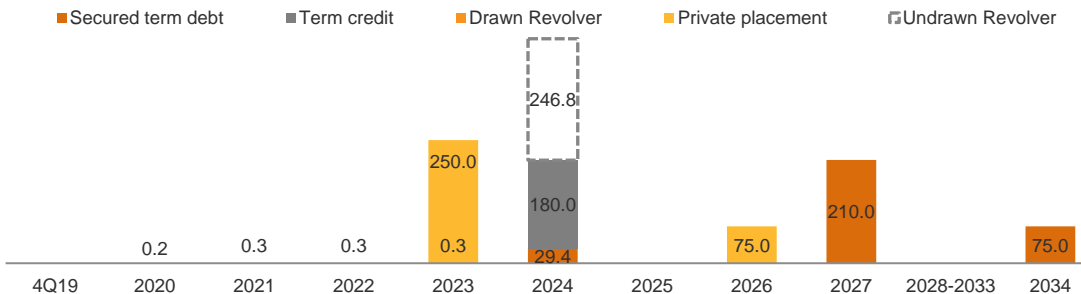
# Debt Overview

Long-term fixed rate funding, and fully undrawn revolver and increasing EBITDA, contribute to enhanced debt metrics

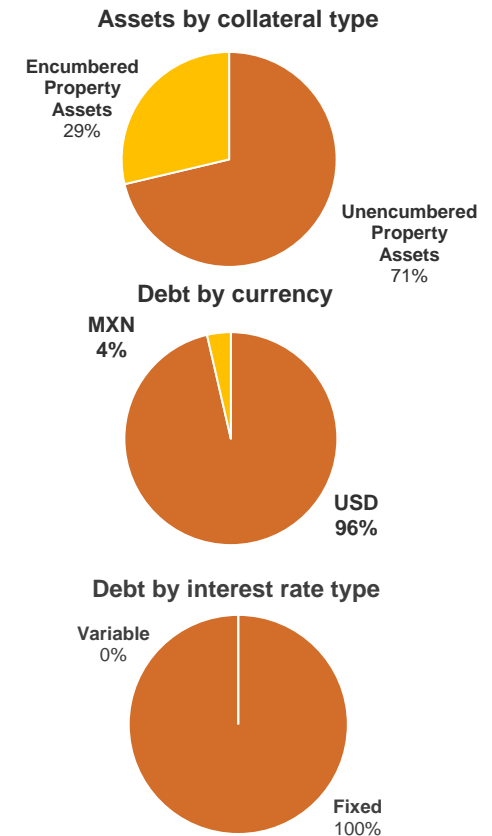
## Overview

- Regulatory LTV of 34.8% and Regulatory Debt Service Coverage Ratio of 4.8x
- Real Estate net LTV of 36.4% and weighted average cost of debt of 5.4% per annum
- 71.3% of property assets are unencumbered<sup>1</sup>
- Average debt tenor remaining of 6.1 years

## Loan Expiry Profile (US\$m)<sup>1</sup>



## Selected Charts



1. Proportionately combined results, including interest rate swap on variable rate term loan, FX: Ps. 18.8452 per USD. 2. Real Estate Net LTV as of December 31, 2019

## Key Debt Metrics

71%

Unencumbered assets value<sup>1</sup>

96%

of US\$ denominated debt

US\$e 247m

Total revolver size

100%

Fixed rate debt

34.8%

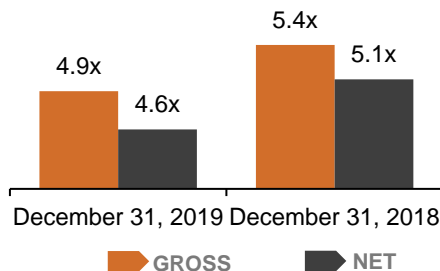
Regulatory LTV

US\$e 0m

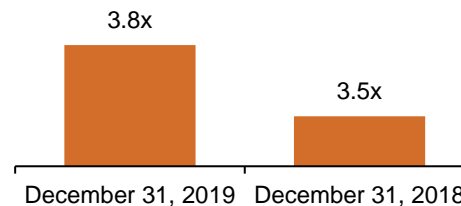
Drawn revolver

## Key Debt Ratios<sup>2</sup>

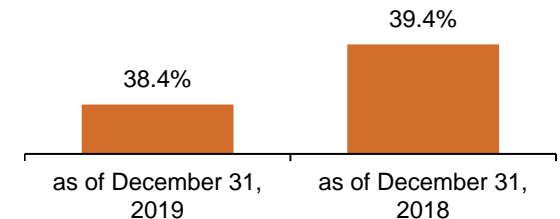
Gross and Net Debt to EBITDA<sup>3</sup>



Interest Coverage Ratio<sup>4</sup>



Real Estate Gross Loan to Value<sup>5</sup>

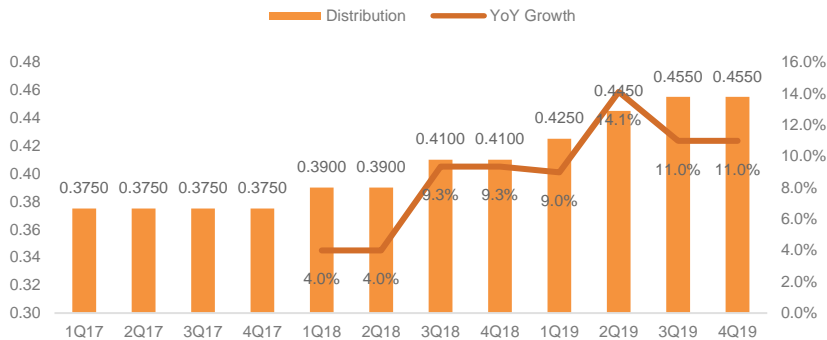


1. Percentage of investment properties 2. Proportionately combined results, after interest rate swap on fixed term loan, FX: Ps. 18.8452 per USD. 3. 4Q Annualized EBITDA 4. 4Q NOI / 4Q interest expense 5. Gross debt / Investment Properties – on a proportionally combined basis

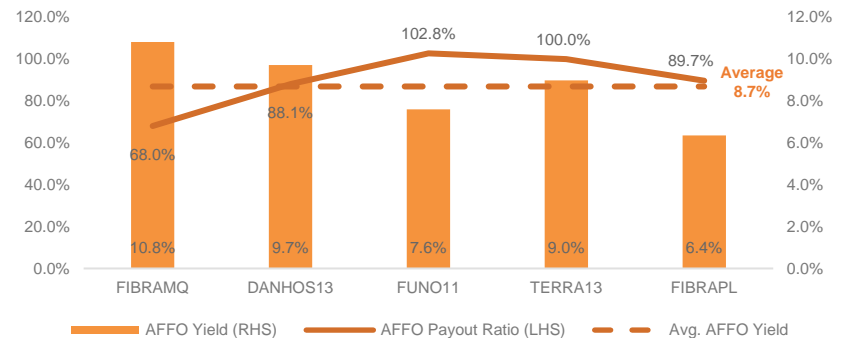
# High Quality Distribution

Well-covered distribution, payout ratio among the lowest of its peers

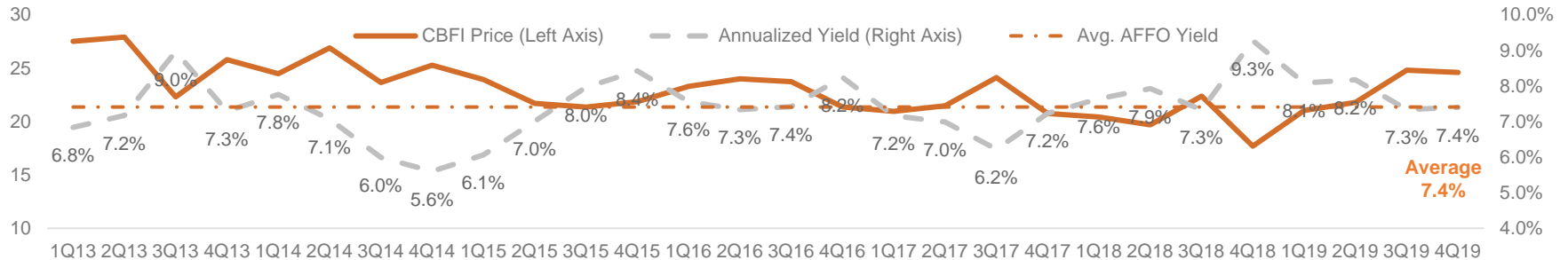
## FIBRAMQ Quarterly Distribution per Cert.



## AFFO Yield<sup>1,2</sup> & Payout Ratio



## FIBRAMQ Historical Distribution Yield<sup>3</sup>



1. Information as of 3Q19 2. 4Q19 AFFO / 4Q19 EoP Market Cap 3. Quarterly distribution yields calculated using annualized quarterly distribution per CBI divided by end of period CBI price Source: Company specific public filings as of 3Q19 when available



**Experienced Management Supported by Quality Institutional Platform**



# Tax Position and Distribution Status

**3Q19 distribution fully designated as FY19 taxable income; 4Q19 distribution designation to be confirmed prior to March 11, 2020 distribution date**

## FIBRAMQ FY19 Taxable Position<sup>1</sup>

Taxable result	Ps. m
<b>Revenue subject to tax</b>	<b>6,605.3</b>
Property rental income	3,876.9
FX gain on monetary liabilities	2,277.0
Inflation adjustment for tax purposes	421.1
Interest income	30.3
<b>(-) Authorized deductions</b>	<b>(4,769.4)</b>
Expenses related to operations	(634.5)
Tax depreciation	(1,514.2)
FX loss on monetary liabilities	(1,646.3)
Finance costs	(974.4)
<b>Taxable income for the year to December 31, 2019</b>	<b>1,835.8</b>
(-) Prior-year tax losses carried forward	(996.4)
<b>Final taxable position for the year to December 31, 2019</b>	<b>839.4</b>

- FIBRAMQ must distribute at least 95% of its annual taxable income, to investors by March 15 of the following year
- Foreign pension and retirement funds that acquire CBFIs may exempt the taxable income that FIBRA Macquarie distributes
- Other tax matters:
  - Capital gains from disposals of CBFIs that are made through the BMV are exempt from income tax, for certain type of investors
  - FIBRA Macquarie should not be considered a PFIC for the financial year ended December 31, 2019<sup>2</sup>

## FIBRAMQ FY20 taxable result outlook

- FY20 taxable result highly dependent on FY20 closing FX**
  - Based on the prevailing FX rates, it is likely that FIBRAMQ will generate a positive taxable result for FY20. FIBRAMQ's FY20 taxable position is highly dependent on the FX rate as at December 31, 2020, as non-cash gains/losses relating to FX movements on monetary balances (mainly USD net debt) are included in the taxable result. FIBRAMQ's USD-denominated gross debt balance at December 31, 2019 is approximately US\$790.0m.
- FY20 taxable position sensitivity analysis**
  - Applying assumptions based upon of the mid-point of FIBRAMQ's FY20 AFFO guidance, a closing FX lower than 18.65 is likely to result in FIBRAMQ designating 100% of distributions as taxable income.
- Key impact to FIBRAMQ investor distributions**
  - If FIBRAMQ has taxable income:** it would be required to distribute at least 95% of the taxable income and such distributions would be subject to withholding tax of 30%, except for Mexican corporations, local and foreign pension funds
  - If FIBRAMQ has no taxable income:** distributions can be paid as a return of capital, not subject to withholding tax

1. This calculation is an estimate for illustrative purposes only. 2. For prior years' PFIC information, please consult our website. **Note:** Investors should seek tax advice from their tax advisors.

# Experienced Leadership

## Senior Management Team



**Juan Monroy**  
**Chief Executive Officer**  
22 years of experience



**Simon Hanna**  
**Chief Financial Officer**  
20 years of experience



**Peter Gaul**  
**Head of Real Estate Operations at MPA**  
32 years of experience



**Alejandro Mota**  
**Retail Senior Asset Manager**  
19 years of experience



**Andrew McDonald-Hughes**  
**M&A and Capital Markets**  
13 years of experience

Our Manager is part of MIRA's longstanding global asset management platform and follows MIRA's highly disciplined and institutional approach to fund management

## Technical Committee



**Juan Monroy**  
**Chairman**



**Jaime de la Garza**  
**Lead Independent Member**



**Juan Antonio Salazar**  
**Independent Member**



**Luis Alberto Aziz**  
**Independent Member**



**Dr. Álvaro de Garay**  
**Independent Member**



**Michael Brennan**  
**Independent Member**

Through our Manager, we have access to MIRA's broader real estate investment and fund management expertise, as well as Macquarie Group's global network

# Quality Institutional Manager

## Industry leaders in Asset Management, Corporate Governance and Reporting

### Macquarie Infrastructure and Real Assets

- Global leader in Real Assets management
- Macquarie has A\$551 billion in AUM<sup>1</sup>
- More than 23 years investing in infrastructure
- Macquarie Infrastructure and Real Assets globally manages A\$26 billion of real estate assets
- 23 MIRA Mexico staff
- Macquarie has more than 15,715 staff operating across 27 countries

### Fully Integrated Asset Management Platform

Administration	Risk Management
Finance	Public Relations
Accounting	Human Resources
Legal	Information Technology

Industry leaders with respect to corporate governance and reporting in the Mexican FIBRA market

<sup>1</sup>. AUM represents the enterprise value of assets under management in Australian dollars based on enterprise value in proportion to the MIRA-managed equity ownership of each investment, calculated as proportionate net debt and equity value. **Note:** All numbers as at March 31, 2019

# Structure and Governance Aligned with Investors

## Best-in-class corporate governance among the FIBRAs

- Fee construct, corporate governance & Manager holdings **aligned with investor interests**
- 83% of Technical Committee members are **independent**
- Independent Technical Committee members required to **reinvest at least 40%** of their annual fees in FIBRA Macquarie certificates to be purchased on the secondary market, to increase alignment with certificate holders
- Certificate holders **annually consent** to appointment of independent Technical Committee members
- Performance fee is based on total investor returns, calculated every 2 years, any performance fees must be **reinvested** in FIBRA Macquarie certificates
- Base management **fee of 1% per annum** of market capitalization paid every 6 months
- **No** other acquisitions, development or property administration fees **paid** to the Manager
- **Compensation** of Manager Staff (CEO, CFO, etc.) paid **by the Manager**, not by the FIBRA

# FIBRA Macquarie Highlights

## Portfolio

**High Quality**  
Dual Asset  
Platform  
Leveraged to  
Mexico's  
Economic Drivers

**252**  
Industrial and  
Retail Properties.  
**83%** of NOI from  
Industrial Assets

**75%**  
of Revenues  
are US Dollar  
Denominated<sup>1</sup>

## Capital Management

US\$2.3b  
Deployed Since  
Inception at  
8.5% Cap Rate<sup>2</sup>

Prudent  
leverage and  
AFFO payout  
ratios

Quality  
Institutional  
Manager Closely  
Aligned with  
Certificate  
Holders

## Performance And Growth

Consistent  
Operational  
and **Financial**  
Performance

Flexible Capital  
Structure  
to Support  
**Future Growth**

Multiple Growth  
Avenues  
**Organic,  
Development,  
Expansions and  
Acquisitions**

<sup>1</sup>. Results for the nine retail properties held through a 50/50 joint venture are shown at 50% <sup>2</sup>. Includes US\$67m investment in expansions and development with an NOI Yield of 11.9%





# FIBRA Macquarie 4Q19 Highlights

## 4Q19 Highlights

**4Q19 AFFO per certificate of 0.6460, up 8.2% YoY; Consolidated closing occupancy of 95.6%, up 122 bps YoY; Industrial and retail rental rates up 2.9% and 4.1% respectively; 10-year renewal for an 853k sqft industrial building**

### Summary

#### Financial Performance

- Quarterly AFFO per certificate increased 8.2% YoY, driven by 11.8% increase in same store income as a result of increased property rental income and stable operating expenses, partly offset by increases in normalized maintenance capex and tenant improvements
- AFFO per certificate decreased 3.0% QoQ, primarily driven by increased same store property expenses
- Posted record quarter for industrial portfolio revenues of Ps. 787.2m (up 3.8% YoY)
- Buy back activity and appreciation of the US\$ also impacted AFFO per certificate result for the quarter
- Declared 4Q19 Distribution: Ps. 0.4550 per cert., up 11.0% YoY; 4Q19 AFFO payout ratio of 70.4%

#### Operational Performance

- Consolidated closing occupancy of 95.6% increased 122bps YoY, QoQ industrial closing occupancy was stable at 95.9% with 256k sqft of new leasing activity. Retail closing occupancy reduced 19bps YoY to 93.8%, although up 7 bps QoQ
- Industrial rental rates grew 2.9% YoY, driven by contract increases, positive renewal spreads, and asset sales but partly offset by lower rental rates on new leases. Retail rental rates grew 4.1% YoY, driven by contract increases, positive renewal spreads and improved rates for new leases
- Consolidated same store occupancy EOP increased 94bps YoY to 95.6%

#### Strategic Initiatives

- Development: completed construction of new building in Ciudad Juárez (201k sqft, FY19 US\$13m capex investment). Lease executed with a U.S.-based laser and imaging products manufacturer in 4Q19. Construction commenced in 4Q19 on second Ciudad Juárez development (217k sqft)
- Retail remodelings/expansions (FY19 US\$10m capex investment):
  - Multiplaza Arboledas remodeling completed in November 2019;
  - Coacalco Power Center remodeling 75% complete at year end, and the expansion in Multiplaza del Valle (Guadalajara) was delivered to Cinopolis who is expected to open in 2Q20

## 4Q19 Highlights



### 4Q19 Key Metrics

95.6%

Consolidated Occupancy EoP (4Q18: 94.4%; 3Q19: 95.6%)

Ps. 494.7m

Consolidated AFFO (Ps.0.6460 per certificate)  
(4Q18 Ps. 461.0m – Ps. 0.5972 per certificate  
3Q19 Ps. 512.0m – Ps. 0.6661 per certificate)

8.2%

YoY AFFO per Certificate Change

-3.0%

QoQ AFFO per Certificate Change

US\$4.93 sqm/mth

Industrial Avg. Rental Rate EoQ  
(4Q18: US\$4.79; 3Q19: US\$4.86)